#### CALIFORNIA STATE UNIVERSITY SAN MARCOS

# Finance and Administrative Services 2016-2017 Strategic Objectives Quarter 3

#### **FACILITIES DEVELOPMENT AND MANAGEMENT**

	Energy Management and Utility Services	
FAS Strategic Objectives	Department Goals	Progress
Develop workforce strategies	Create a 5-Year Staffing Plan for EMUS	<ul> <li>Approaching Target</li> </ul>
	Develop EMUS on-boarding process specific to our department	On Target
Create and refine innovative business practices	Utilities Master Plan (UMP) Marketing	On Target
	UMP - Establish a Green Revolving Fund (contingent about FAS/OP approval)	<ul><li>On Target</li></ul>
Deliver legendary service	UMP - Implement EIS	On Target
	Strengthen working group with campus energy managers. Establish partnership with Temecula campus	<ul><li>On Target</li></ul>
Foster a culture of sustainability	Develop a "Zero Waste by 2025" strategic plan outline	On Target
	UMP - Develop a "Net Zero Energy by 2040" strategic plan RFP	On Target
	FDM Administration	
FAS Strategic Objectives	Department Goals	Progress
Develop workforce strategies	Create a 5-Year Staffing Plan for FDM Administration	On Target
	Create FDM Staffing/Succession Plan	On Target
Create and refine innovative business practices	Create a Warehouse and Materials Management Plan	On Target
Deliver Legendary Service	Provide legendary service to FDM internal customers	On Target
to support the campus community	Partner with IITS and PDC to investigate GIS software	On Target
	Partner with IITS, PDC, Events & Conference Services, and Academic Scheduling to investigate use of new Space Management module in AiM	On Target
Foster a culture of sustainability	Implement ePAN process to save paper	On Target

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Facility Services			
FAS Strategic Objectives	Department Goals	Progress	
Develop workforce strategies	Create a 5-Year Staffing Plan for FS Develop a succession and growth plan for the Facilities Services Department	On Target	
Create and refine innovative business practices	Deferred Maintenance / Facility Renewal Plan (DM/FR) - Develop short and long range plan to address DM/FR issues.	On Target	
	Ensure facility services provides legendary service to customers who have submitted a work request.	On Target	
to support the campus community	Strengthen existing Kinesiology partnership and increase the number of department volunteers by 50%. This will be accomplished by next semester. By June 31st 2017	<ul><li>On Target</li></ul>	
Foster a culture of sustainability	Develop a FOG (Fats, Oils, and Grease) program for food services to follow 100% of the time. By June 31st 2017	On Target	
Planning, Design and Construction			
FAS Strategic Objectives	Department Goals	Progress	
Develop workforce strategies	Create a 5-Year Staffing Plan for PDC	On Target	
	Campus Master Plan Update Develop plan to update campus master plan by 6/30/2017.	On Target	
Deliver legendary service	PDC will implement a post-move/project satisfaction survey, to its end users to measure process and effectiveness.	<ul><li>On Target</li></ul>	
Identify new and strengthen existing partnerships to support the campus community	PDC will foster relationships with best practice campuses by implementing an annual visit to a different University campus focusing on one of the three major pillars of our department: Planning, Design, Construction, and learn how they operate and succeed.	<ul><li>On Target</li></ul>	
Foster a culture of sustainability	PDC PM's will attend at least (2) external training events related to sustainability/energy management (LEED Cert. Classes, CPDC Training, Industry Training) on an annual basis through 2020	Approaching Target	