

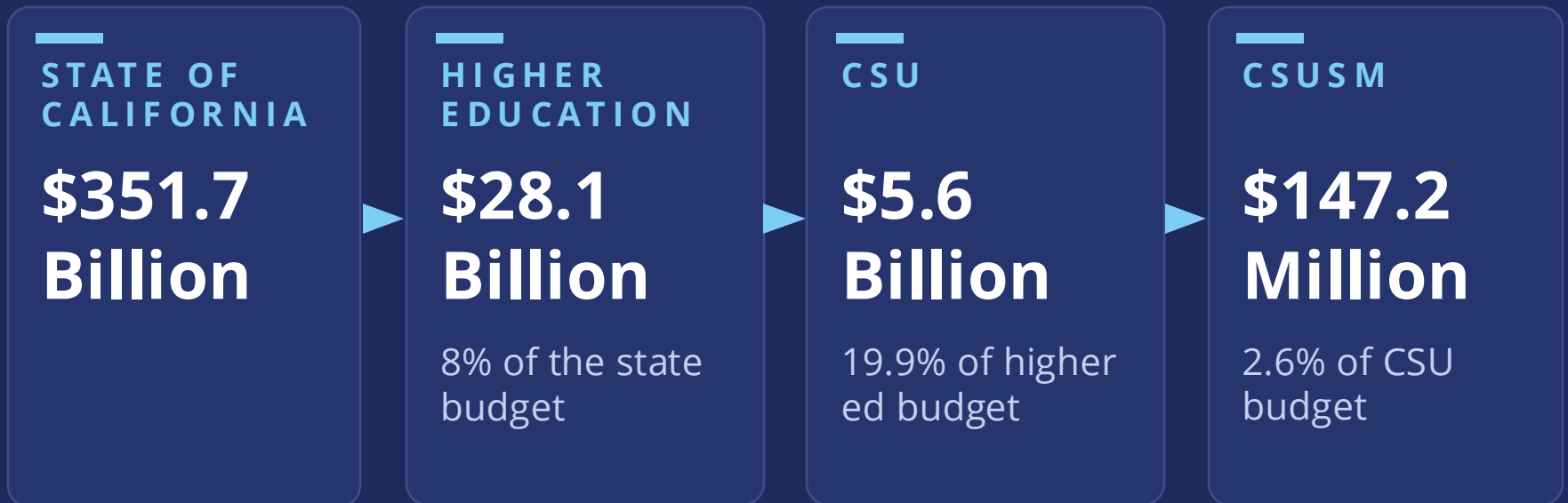
Partners in Campus Business Operations (PCBO)

CSUSM

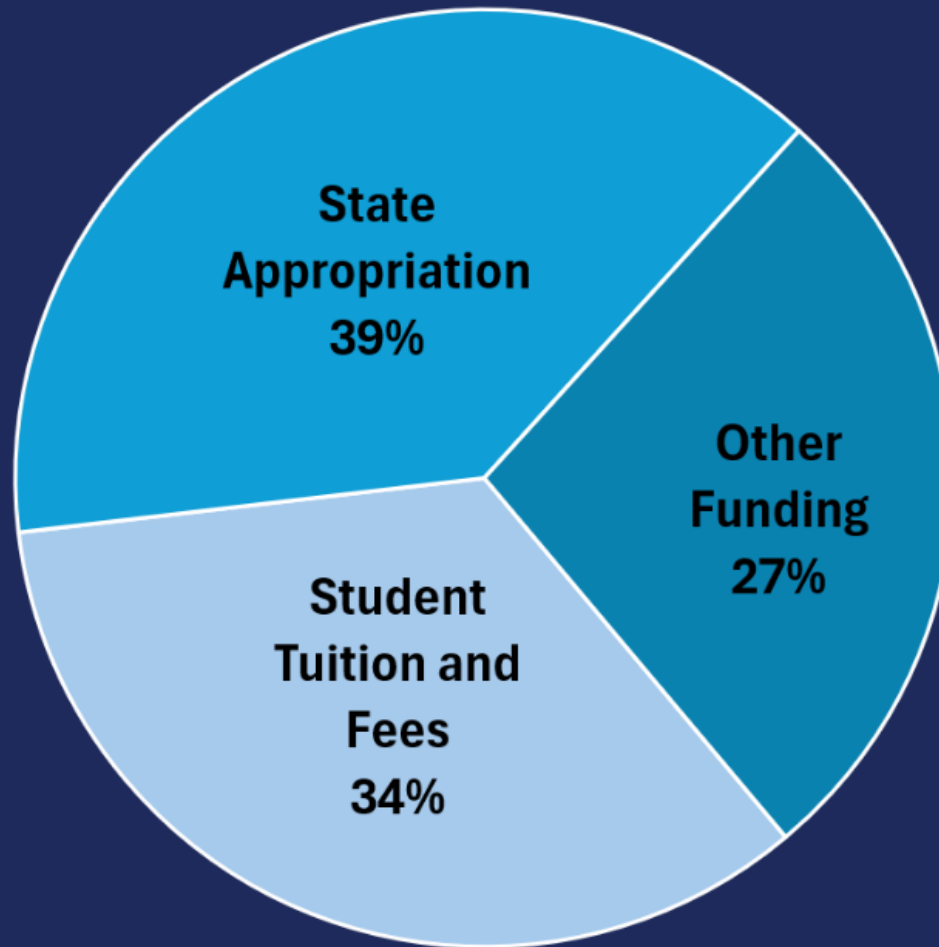
Budget Update

October 2026

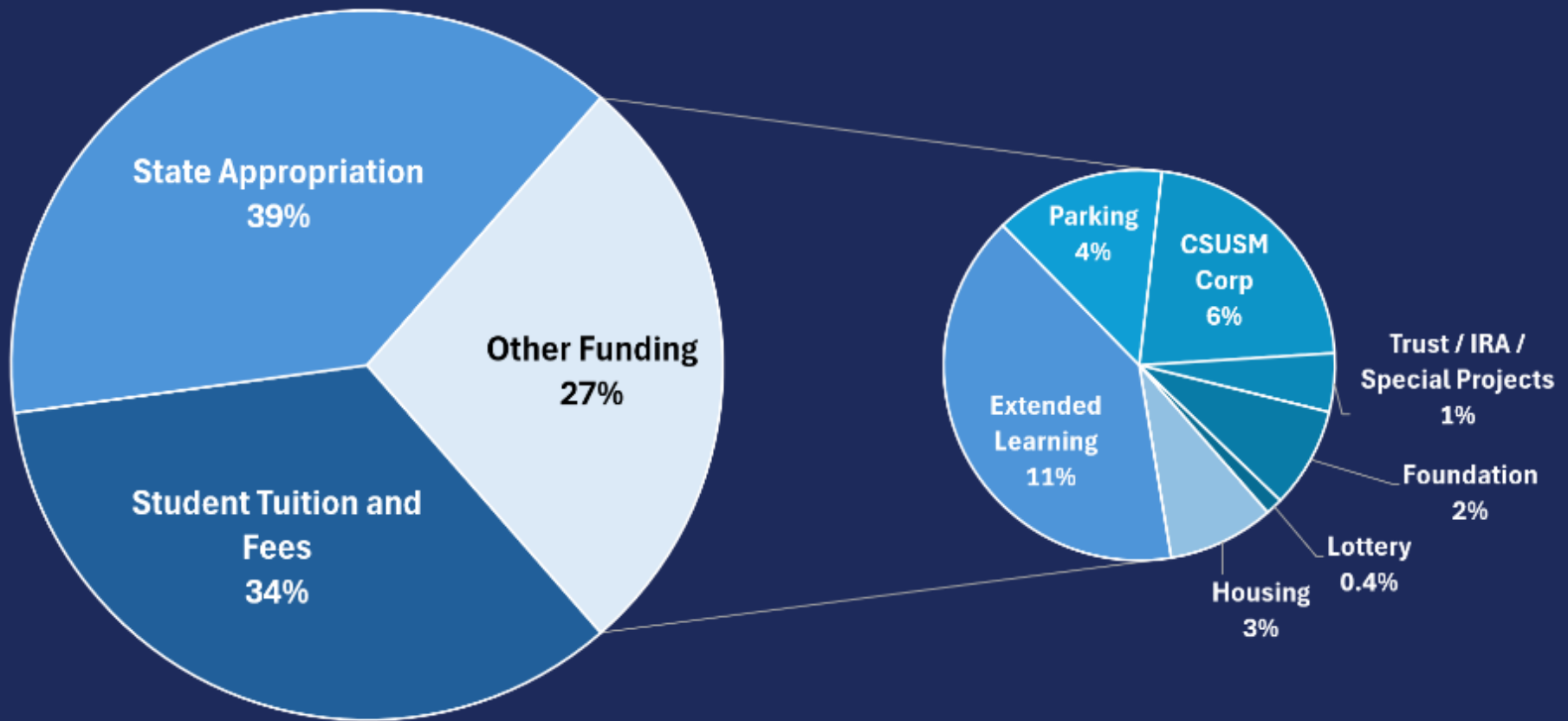
State Budget Funding FY 2026-27



CSUSM 2025-26 Total Funding Sources



CSUSM 2025-26 Total Funding Sources



2026-27 CSUSM Trust Fund Budget Process

- Uploaded for July close
- Represents sources and uses
 - Sources: Fee or other revenue
 - Uses: Anticipated expenses
 - Must have positive projected bottom line (or requires explanation)
- Includes Fund Balance

2026-27 CSUSM Operating Fund Budget Process

- Uploaded core budgets for August close
- Represents 2025-26 final base budgets and carryforward from prior year-end
 - o No cuts or other changes to core budgets for 2026-27
 - o Some changes for organizational restructuring

2026-27 CSUSM Operating Fund Budget Requests from Divisions

- New incremental funding
- Shared governance conversations underway
- Held centrally pending allocation

Budget Tracking, Forecasting, and Reporting

DATAWAREHOUSE

- Budget tracking and reporting for all funds.

AXIOM

- Budget tracking and reporting for all funds.
- Forecasting for the Operating Fund

CO QUARTERLY REPORTING

Q1

Jul - Sept

Budget Office
compiles

Q2

Oct - Dec

Budget Office
& campus
collaboration

Q3

Dec - Mar

Budget Office
& campus
collaboration

Q4

Mar - Jun

Budget Office
compiles

Budget Review

Budget Components

REVENUE

Account 5xxxxxx

- State Appropriation
- Student tuition and fees
- Self-generated revenue in auxiliary units or self-supported designated funds (e.g., Extended Learning)
- Trust, Lottery & Grants

EXPENDITURES

Account 6xxxxxx

- Salaries
- Operating expenses
- Travel
- Hospitality
- Special Consultants

Base vs. One-Time Funding

BASE FUNDS



- Ongoing annual funding that supports regular operations
- Used for recurring expenses
- Supports ongoing salaries and benefits
- Expected to continue annually, subject to University budget decisions and outside influences such as CA's budget health

ONE-TIME FUNDS



- Funding available for a limited period or a specific purpose
- Used for special projects or expenses beyond the base budget
- Should not support ongoing commitments
- May include year-end carryforward or salary savings from vacant positions

Positions – Salaries & Benefits

BASE FUNDING

All permanent positions must be funded with base funds

BENEFITS POOL – OPERATING FUND

- For non-self support areas, benefits are paid out of a central benefits pool
- Budget is transferred from the benefits pool to departments each month to cover actual benefits costs
- New positions require a contribution to the central benefit pool from the hiring department / division (50% of hiring salary)

Tracking Base vs. One-Time Funding

BASE FUNDS

MOST COMMON

BBB Base Budget (allocation)

BBT Base Budget Transfer

ONE-TIME FUNDS

MOST COMMON

OTB One-Time Budget (allocation)

OBT One-Time Budget Transfer

LESS COMMON

OSS One-Time Salary Savings

OBR One-Time Budget Restoration

ORT One-Time Reimbursement

Cost Recovery

THE POLICY

CSU Cost Allocation/Reimbursement of Services:

Each university is responsible for implementing a framework that ensures direct and indirect costs are consistently and fairly recovered

DIRECT COSTS

Reimbursed based on actual expenditures

e.g. personnel time, space usage, utilities

INDIRECT COSTS

Follow a documented, consistent allocation plan

e.g. administrative support, campus wide technology

WHY IT MATTERS

Protects the Operating Fund from subsidizing other funds or auxiliaries

EXAMPLES

Interagency financial transfers (IFTs), auxiliary transactions, transfers between the general fund and EL / Foundation / etc.

Cost Recovery

COST RECOVERY PROCESS

Expenditure
transfer request

or

IFT received

Budget Office posts
Actuals into the
central Revenue
account

(5XXXXXX - dept. 0000)

includes a class code
(51XXX)

Budget creates
Journal Transfer to
receiving dept.

Funds appear as
budget in expense
account
(6XXXXX - your dept)

ACCOUNTABILITY

Accountability for cost recovery submission remains with the divisions

QUESTIONS?