

EXECUTIVE SUMMARY

BACKGROUND

- 2022 is the 6th year of the FAS Employee Engagement Survey
- Survey Period: October 25 November 18, 2022
- 332 individuals were invited to take the survey; 223 (67%) responded
- Survey consisted of 56 satisfaction questions, eNPS question, open-ended question for feedback regarding work environment, and the opportunity to highlight colleague(s) who have made an impact on creating a positive work environment

YOUR UNIT OR DEPARTMENT SUMMARY

RESPONSE	OVERALL	RETENTION	RETENTION
RATE	SATISFACTION	DEPARTMENT	UNIVERSITY
89%	100%	No data if your survey did not	No data if your survey did not
8 responses 9 invited	Satisfied or Extremely Satisfied	ask this question.	ask this question.

	TOP SATISFACTION SCORES		LOWEST SATISFACTION SCORES		LARGEST CHANGES IN SCORES	09
1	Collaborate Well with Coworkers	1	Adequate Staffing	1	Adequate Staffing	+
2	Enjoy Working with Coworkers	2	Total Compensation	2	Communicates Essential Info	+
3	Supportive of Personal Issues	3	Faculty Value Contributions	3	Measures Customer Satisfaction	+
4	Collaborate Well with Supervisor	4	Valuable Training	4	Department Diversity Programs	+
5	Communicates Essential Info	5	Better Ways Recognized	5	Participate in Decisions	+

LARGEST DRIVERS OF SATISFACTION

INFLUENTIAL STRENGTHS	PRIMARY OPPORTUNITIES
Department Diversity Programs	Advancement Opportunities
Evaluated Fairly	Appropriate Stress
Manage Workload	Performance Evaluation
Participate in Decisions	Measures Dept Goals
Physical Work Environment	Measures Customer Satisfaction

NEXT STEPS

- Encourage directors to discuss the results with their teams and have a facilitated session to discuss the results and actions they can take to make improvements.
- Develop an action plan based on the opportunities and share this plan with all staff.
- Widely communicate the results and action plans of the survey. Email staff recognized for their exceptional work and contributions to a positive work environment.
- Regularly communicate the linkage between the actions taken throughout the year and the survey ("we heard you").

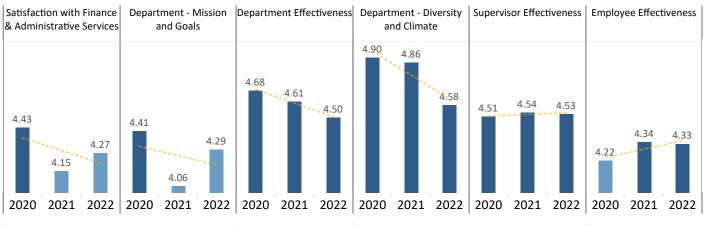
2022 - FAS Employee Engagement SurveyBudget Office (includes Financial Systems Operations and AVP BFS Office) - 31000

2022 8 respondents	2021	6 respondents 67% of 9 invited 8 respondents	Overall, I am a satisfied FAS employee.		
89% of 9 invited	2020	89% of 9 invited		37.5%	
4.43 mean score for 56 questions (s	•		Strongly Agree	3	
40 questions in the excellent range	(4.3 or greater)		Agree		
Strengths	Opportunities				
23 Collaborate Well with Coworkers	17 Adequate	Staffing	Neutral		
48 Supportive of Personal Issues	50 Total Com	pensation			
56 Enjoy Working with Coworkers	55 Valuable	Fraining	Disagree		
22 Ethical Conduct	14 Measures	Dept Goals			
24 Collaborate Well with Supervisor	15 Measures	Customer Satisfaction	Strongly Disagree		

Mean = 4.38, Std Dev = 0.52

62.5% 5

Dimension Mean Score Trending Below 3.00 - Low | 3.00 to 3.59 - Marginal | 3.60 to 4.29 - Good | 4.30 & above - Excellent ★ Statistically significant change from current year to prior year (p <= .01)



Employee Net Promoter Score (eNPS)

"Overall, I am a satisfied employee...." by "How likely is it that you would recommend..."

							Likeliho	od to Reco	mmend					Total
			0	1	2	3	4	5	6	7	8	9	10	Total
100 eNPS*		5											3	3
(100.0% - 0.0%)		4									1	2	2	5
	Satisfied Employee	3												
Delaw 40 Jaw		2												
Below 40 - Low 40 to 59 - Marginal 60 to 79 - Good		1												
80 & above - Excellent	Total										1	2	5	8

*How eNPS Works ►

Satisfied Promoters score 4-5 on the "Satisfied" item and 7-10 on the "Recommend" item. Dissatisfied Non-Promoters score 1-2 on the "Satisfied" item and 0-4 on the "Recommend" item. Subtract the percentage of Dissatisfied Non-Promoters from the percentage of Satisfied Promoters to calculate eNPS. Passives score 3 on the "Satisfied" item and 5-6 on the "Recommend" item.



Budget Office (includes Financial Systems Operations and AVP BFS Office) - 31000

Below 3.00 - Low | 3.00 to 3.59 - Marginal | 3.60 to 4.29 - Good | 4.30 & above - Excellent

Mean score greater than that of Business and Financial Svcs (rounded to two decimal places)

Change from 2021 to 2022 Arrows indicate change of .09 or greater

↓ 22 **● 12 ↑**

 r greater
 41 Invited (N)

 [↑] 21
 ³⁰ Responded (n)
 ^{73%} Response Rate

Business and Financial Svcs

			2020	2021	2022		2022
	1	Overall Satisfaction	4.50	4.17	4.38		4.27
	2	Valued Member	4.63	4.17	4.50	_	4.07
	3	Leadership Interested in Staff's Ideas	4.38	4.00	4.25		4.10
	4	Faculty Value Contributions	4.20	4.25	3.71	+	3.41
atisfaction with Finance	5	Staff Value Contributions	4.25	4.33	4.13		4.14
Administrative Services	6	Understand University Mission	4.38	4.17	4.25		4.27
	7	Contributes to FAS Mission	4.50	4.17	4.75		4.45
	8	Have a Voice	4.50	4.17	4.38		4.10
	9	Career Advancement	4.13	3.67	4.00		3.66
	10	University All Welcomed	4.88	4.50	4.38		4.30
	11	Understand Dept's Mission	4.63	4.33	4.50		4.43
	12	Contributes to Dept's Mission	4.75	4.33	4.63		4.50
Department - Mission and	13	Annual Dept Goals	4.00	4.00	4.38		4.33
Goals	14	Measures Dept Goals	4.14	4.00	4.00	<u> </u>	4.10
	15	Measures Customer Satisfaction	4.38	3.67	4.00		4.28
	16	Improve Services Products	4.50	4.00	4.25		4.41
	17	Adequate Staffing	4.00	4.17	3.50	+	3.53
	18		4.50	4.50	4.63	-	4.27
	19		4.71	4.17	4.50		4.28
	20	Safe Environment	4.63	4.00	4.40		4.22
	21	Spirit of Cooperation	4.75	4.83	4.63		4.53
	22	Ethical Conduct	4.88	5.00	4.75	, in the second s	4.63
	23	Collaborate Well with Coworkers		4.83	4.88		4.79
Department Effectiveness	24	Collaborate Well with Supervisor		4.83	4.75		4.75
	25	Collaborate with Units Outside	4.88	5.00	4.71		4.59
	26		4.75	5.00	4.75		4.37
	27	Participate in Decisions	4.88	4.83	4.50		4.48
	28	Balance Work Life	4.63	4.33	4.50		4.57
	29	Resolves Staff Issues	4.86	4.50	4.50		4.33
	30	Better Ways Recognized	4.75	4.33	4.00		4.07
	31	Department Diversity Programs	4.88	4.83	4.50		4.34
	32		4.88	4.83	4.63		4.60
Department - Diversity	33	Sexual Orientation - Fair	4.88	4.83	4.50		4.54
and Climate	34	Support Diversity	5.00	4.83	4.50		4.54
			4.88	5.00	4.50		4.55
	35	Feel Valued	4.88	4.83	4.05		4.37
	36						
	37	Recommends without Fear	4.88	4.67	4.63		4.67
	38	Sufficient Freedom	4.75	4.50	4.75	T	4.60
	39	Communicates Essential Info	4.25	4.17	4.75		4.57
	40	Work Assigned Equitably	4.25	4.33	4.38		4.03
	41	Gives Praise for Work	4.63	4.50	4.75		4.47
upervisor Effectiveness	42		4.50	4.67	4.50		4.52
	43		4.38	4.80	4.50		4.27
	44	Performance Evaluation	4.14	4.50	4.14	•••••	4.16
	45	• •	4.25	4.33	4.13		4.14
		Supports Training	4.50	4.33	4.13		4.30
	47	•	4.75	4.83	4.75		4.63
	48	Supportive of Personal Issues	4.75	4.83	4.88		4.70
	49	••••	3.88	4.00	4.13	=	3.87
	50	•	3.63	3.33	3.50	_	3.20
	51		4.50	4.67	4.50		4.43
mployee Effectiveness	52		4.38	4.67	4.63		4.37
impioyee Litectiveness	53	Know How to Use Tools	4.50	4.67	4.63		4.63
	54	5	4.25	4.33	4.50		4.50
	55	Valuable Training	3.88	4.20	3.88		3.93
	56	Enjoy Working with Coworkers	4.75	4.83	4.88	•	4.60



2022 - FAS Employee Engagement Survey Budget Office (includes Financial Systems Operations and AVP BFS Office) - 31000

		extent you agree or disagree with s. Select 'N/A' if it is not applicable	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	N//
or you do not know			5	4	3	2	1	
	1	Overall, I am a satisfied FAS employe	ee.					
	2	I feel valued as a member of FAS.						
	3	Senior leadership in FAS are genuine	ly interested in he	earing the ideas and	opinions of staff membe	ers.		
Satisfaction with	4	Faculty members at CSUSM value m	y contributions.					
Finance &	5	Staff members at CSUSM value my c	ontributions.					
Administrative	6	I understand the FAS mission.						
Services	7	I understand how my job performan	ce positively contr	ributes to the FAS mi	ssion.			
	8	I feel I have a voice to provide ideas	and suggestions o	n how to improve FA	lS.			
	9	I am satisfied with my opportunities	for career advanc	ement at CSUSM.				
	10	FAS promotes a work environment w	where all people a	re welcomed.				
	11	I understand my department's missi	on.					
	12	I understand how my job performan	ce positively conti	ributes to my depart	ment's mission.			
Department -	13	My department establishes annual o	lepartmental perfe	ormance goals.				
Mission and Goals	14	My department routinely measures	departmental per	formance goal achie	vements.			
Godis	15	My department routinely measures	customer satisfact	tion with services an	d products delivered.			
	16	My department routinely takes action	on to improve serv	vices and products ba	sed on customer feedb	ack.		
	17	My department has adequate staffir	ng to handle our w	orkload.				
	18	I have the tools (i.e., equipment and	technology) need	led to perform my w	ork.			
	19	My physical work environment (e.g.,	, office, cubicle) is	adequate for the job	that I do.			
	20	I feel physically safe while I am work	ing onsite. (Check	N/A if you worked e	ntirely off-site during th	e last 12 months)		
	21	There is a spirit of cooperation withi	n my department.					
	22	Most people in my department cond	duct themselves in	an ethical manner.				
Department	23	While working remotely, I have been	n able to collabora	te well with co-work	ers as needed.			
Effectiveness	24	While working remotely, I have been	n able to collabora	te well with my supe	rvisor as needed.			
	25	People in my department are encou	raged to work coll	aboratively with dep	artments outside of my	immediate area.		
	26	Most people in my department perfe	orm their respons	ibilities.				
	27	I have the opportunity to participate	in making decisio	ons that affect my wo	rk.			
	28	My department creates a flexible en	vironment that all	lows me to balance r	ny work and personal lif	e.		
	29	My department effectively resolves	staff-related issue	s (i.e., staff work inte	ractions).			
	30	People in my department are recogn	nized for finding be	etter ways of doing t	nings.			
	31	I am satisfied with the diversity relat	ed initiatives and	efforts within my de	partment.			
Department -	32	People of all ethnic groups, cultures,	, and backgrounds	are treated fairly in	my department.			
Diversity and	33	People of all sexual orientations are	treated fairly in m	iy department.				
Climate		My department actively supports a c						
		My department provides an environ	ment where every	one is treated in a p	rofessional manner.			
		I feel valued by my department.						
	37	I can make recommendations to my	•	-	nsequences.			
	38	I have sufficient freedom to decide h						
		My supervisor communicates essent		a timely basis.				
	40	Work is assigned equitably in my dep						
_		My supervisor gives me praise for m						
Supervisor		My supervisor gives me useful sugge	estions for improve	ement.				
Effectiveness		My performance is evaluated fairly.						
		My last performance evaluation pro			1 71	ance.		
		My supervisor gives me opportunitie				. t. h		
		My supervisor actively supports my		aining and education	programs related to my	job responsibilities.		
		My supervisor treats me with respec		_				
		My supervisor is supportive when pe			v positio-			
		I feel that the amount of stress asso			iy position.			
		I am satisfied with my total compens	-					
		I know how to get the information I		ve in my job.				
Employee		My job makes good use of my skills a						
Effectiveness		I know how to use the tools that I ha		it and technology) to	ao my work.			
		I am able to manage my work load e						
		The training that I receive at CSUSM	is valuable for imp	proving my job perfo	rmance.			
- NDC		I enjoy working with my coworkers.		the Fierer O A 1 1		Division 2		
eNPS	5/	How likely is it that you would recon	nmena working in	the Finance & Admi	istrative Services (FAS)	UIVISION?		

Comparison of Budget Office (includes Financial Systems Operations and AVP BFS Office) - 31000 to other Universities Overall Satisfaction with Finance & Administrative Services

Reading this visualization: Your department/unit's mean scores (black dots) are displayed with the overall means of CSUSM (blue bars) and other participating universities (see list on the bottom of page).

• Budget Office (includes Financial Systems Operations and AVP BFS Office) - 31000

	CSUSM	4.00	• 4.38		CSUCO	4.46	
	CSUCO	3.97			CSLA	4.29	
Overall	UMB			Contribute to	UCSD		
Satisfaction	UCSD	1		University	UMB		
	UCANR	1		Mission			A 4 T
	CSLA				CSUSM		• 4.75
	CSUCO				UCANR		
	CSUSM		• 4.50		CSUSM	3.70	• 4.38
Valued	UCSD				CSUCO	3.68	
Member	UMB				UCSD	3.49	
	UCANR			Have a Voice	UMB		
	CSLA				UCANR		
Leadership —	CSUSM		• 4.25				
Interested in	CSUCO				CSLA		
Staff's Ideas	UMB				CSUSM	3.57	• 4.00
	UCSD				UCSD	3.30	
	CSUCO UCANR			Career	UMB	3.29	
	UCANR			Advancement	CSUCO	3.28	
Campus Faculty Value	UMB				UCANR		
	CSUSM	1	• 3.71				
	CSLA		5.71		CSLA		
	CSUCO				CSUSM		• 4.38
	UCSD			University All	CSUCO	4.05	
Staff Value	CSUSM		● 4.13	Welcomed	UCSD	3.97	
Contributions	UCANR		• 1.13		UMB	3.92	
	UMB					1	
	CSLA						
	CSUCO						
Contribute to	CSLA						
	UCSD						
University Mission	UMB	4.27					
1011551011	CSUSM	4.26	• 4.75				
	UCANR	4.19					

UC ANR (UC Division of Agriculture & Natural Resources) - Agricultural Experiment Station & UC Cooperative Extension

CSU San Marcos (FAS CSUSM) - Finance & Administrative Services

CSU Chancellor's Office (CSUCO) - Academic & Student Affairs, Audit & Advisory Services, Business & Finance, Human Resources, University Relations & Advancement CAL State LA (CSLA) - President, Provost & VP for Academic Affairs, VP for Admin & CFO, CIO & AVP ITS, VP for Student Life, VP for University Advancement, Auxiliaries

UC San Diego (UCSD) - Academic Affairs, Marine Sciences, Health Sciences, CFO, Student Affairs, Resource Management & Planning, Advancement, Chancellor's Unit, EDI, Research Affairs

Comparison of Budget Office (includes Financial Systems Operations and AVP BFS Office) - 31000 to other Universities Overall **Department - Mission and Goals**

Reading this visualization: Your department/unit's mean scores (black dots) are displayed with the overall means of CSUSM (blue bars) and other participating universities (see list on the bottom of page).

• Budget Office (includes Financial Systems Operations and AVP BFS Office) - 31000

	CSUCO	4.41	
	UCANR	4.35	
Understand	CSUSM	4.33	• 4.50
Dept's Mission	CSLA	4.29	
	UMB	4.28	
	UCSD	4.21	
	CSUCO	4.49	
	CSUSM	4.44	• 4.63
Contribute to	CSLA	4.39	
Dept's Mission	UCANR	4.39	
	UMB	4.37	
	UCSD	4.31	
	CSUCO	4.03	
	CSUSM	3.98	• 4.38
Annual Dept	UCSD	3.86	
Goals	UMB	3.83	
	UCANR	3.69	
	CSLA	3.65	
	CSUCO	3.92	
	CSUSM	3.82	• 4.00
Measures Dept	UCSD	3.74	
Goals	UMB	3.68	
	UCANR	3.65	
	CSLA	3.47	
	CSUSM	4.00	• 4.00
	CSUCO	3.96	
Measures	UCSD	3.75	
Customer Satisfaction	UMB	3.65	
Satisfaction	UCANR	3.49	
	CSLA	3.43	
	CSUCO	4.11	
	CSUSM	4.06	• 4.25
Improve	UCSD	3.81	
Services Products	UMB	3.77	
	UCANR	3.68	
	CSLA	3.60	

UC ANR (UC Division of Agriculture & Natural Resources) - Agricultural Experiment Station & UC Cooperative Extension

CSU San Marcos (FAS CSUSM) - Finance & Administrative Services

CSU Chancellor's Office (CSUCO) - Academic & Student Affairs, Audit & Advisory Services, Business & Finance, Human Resources, University Relations & Advancement CAL State LA (CSLA) - President, Provost & VP for Academic Affairs, VP for Admin & CFO, CIO & AVP ITS, VP for Student Life, VP for University Advancement, Auxiliaries

UC San Diego (UCSD) - Academic Affairs, Marine Sciences, Health Sciences, CFO, Student Affairs, Resource Management & Planning, Advancement, Chancellor's Unit, EDI, Research Affairs

Comparison of Budget Office (includes Financial Systems Operations and AVP BFS Office) - 31000 to other Universities Overall **Department Effectiveness**

Reading this visualization: Your department/unit's mean scores (black dots) are displayed with the overall means of CSUSM (blue bars) and other participating universities (see list on the bottom of page).

• Budget Office (includes Financial Systems Operations and AVP BFS Office) - 31000

	CSUCO	3.02			CSUCO	4.32	
	CSLA	2.92			CSUSM	1	• 4.71
dequate	UMB	2.92		Collaborate	UCANR	1	
taffing	CSUSM	(• 3.50	with Units	UCSD	1	
	UCSD			Outside		1	
	UCANR					4.00	
	CSUCO					3.86	
	CSUSM		• 4.63		CSUCO		
ave Tools	UMB	1			UCANR	4.24	
	UCSD			Perform Respo	CSUSM	4.21	• 4.75
	CSLA UCANR			nsibilities	UMB	4.14	
	CSUSM		• 4.50		UCSD		
	CSUCO		4.50			3.96	
hysical Work	UCSD					1	
nvironment	UMB	1			CSUCO		
	UCANR						• 4.50
	CSLA			Participate in Decisions	UCANR		
	CSUCO	4.26			UCSD	3.92	
	CSUSM	4.23	• 4.40		UMB	3.86	
afe	UCSD	4.12			CSLA	3.80	
nvironment	UCANR	4.08					
	CSLA	4.00					• 4.50
	UMB	3.86					
	CSUCO			Balance Work Life			
	CSUSM		• 4.63				
pirit of	UCANR					4.04	
ooperation	UCSD					3.92	
	UMB				CSUCO	4.02	
	CSLA				CSUSM	3.89	• 4.50
	CSUCO UCANR			Resolves Staff	UCANR	1	
thical	CSUSM		• 4.75	Issues			
onduct	UMB		• 4.75		UMB		
	UCSD	1					
	CSLA	1				3.46	
	0007				CSUCO		
					CSUSM	3.93	• 4.00
				Better Ways	UCANR	3.86	
				Recognized	UCSD	3.77	
					UMB	3.58	
					CSLA		

UC ANR (UC Division of Agriculture & Natural Resources) - Agricultural Experiment Station & UC Cooperative Extension

CSU San Marcos (FAS CSUSM) - Finance & Administrative Services

CSU Chancellor's Office (CSUCO) - Academic & Student Affairs, Audit & Advisory Services, Business & Finance, Human Resources, University Relations & Advancement CAL State LA (CSLA) - President, Provost & VP for Academic Affairs, VP for Admin & CFO, CIO & AVP ITS, VP for Student Life, VP for University Advancement, Auxiliaries

UC San Diego (UCSD) - Academic Affairs, Marine Sciences, Health Sciences, CFO, Student Affairs, Resource Management & Planning, Advancement, Chancellor's Unit, EDI, Research Affairs

Comparison of Budget Office (includes Financial Systems Operations and AVP BFS Office) - 31000 to other Universities Overall **Department - Diversity and Climate**

Reading this visualization: Your department/unit's mean scores (black dots) are displayed with the overall means of CSUSM (blue bars) and other participating universities (see list on the bottom of page).

• Budget Office (includes Financial Systems Operations and AVP BFS Office) - 31000

	CSUSM	4.41	• 4.63
All Cultures -	CSUCO	4.39	
Fair	CSLA	4.26	
rali	UCSD	4.23	
	UMB	4.14	
	CSUCO	4.49	
Sexual	CSUSM	4.46	• 4.50
Orientation -	CSLA	4.32	
Fair	UCSD	4.29	
	UMB	4.24	
Donortmont	CSUSM	4.15	• 4.50
Department Diversity —	CSUCO	4.05	
Programs	UCSD	3.91	
-8	UMB	3.78	
	CSUSM	4.39	• 4.50
Support	CSUCO	4.35	
Diversity —	CSLA	4.24	
Diversity	UCSD	4.20	
	UMB	4.16	
	CSUCO	4.43	
Community-	CSUSM	4.35	• 4.63
Excellence-	UCSD	4.18	
Professional	UMB	4.11	
	CSLA	4.04	
	CSUCO	4.20	
	CSUSM	4.12	• 4.75
Feel Valued	UCSD	3.94	
	UMB	3.90	
	CSLA	3.84	

UC ANR (UC Division of Agriculture & Natural Resources) - Agricultural Experiment Station & UC Cooperative Extension

CSU San Marcos (FAS CSUSM) - Finance & Administrative Services

CSU Chancellor's Office (CSUCO) - Academic & Student Affairs, Audit & Advisory Services, Business & Finance, Human Resources, University Relations & Advancement CAL State LA (CSLA) - President, Provost & VP for Academic Affairs, VP for Admin & CFO, CIO & AVP ITS, VP for Student Life, VP for University Advancement, Auxiliaries

UC San Diego (UCSD) - Academic Affairs, Marine Sciences, Health Sciences, CFO, Student Affairs, Resource Management & Planning, Advancement, Chancellor's Unit, EDI, Research Affairs

Comparison of Budget Office (includes Financial Systems Operations and AVP BFS Office) - 31000 to other Universities Overall **Supervisor Effectiveness**

Reading this visualization: Your department/unit's mean scores (black dots) are displayed with the overall means of CSUSM (blue bars) and other participating universities (see list on the bottom of page).

• Budget Office (includes Financial Systems Operations and AVP BFS Office) - 31000

	CSUCO	4.43			CSUSM	4.31	• 4.50
	CSUSM	4.39	• 4.63		CSUCO	1	
Recommends	UCANR	4.22			UCANR	1	
without Fear	UCSD	i		Evaluated Fairly			
	UMB	4.15		T diriy		4.13	
	CSLA				UCSD		
	CSUSM	4.47	• 4.75		CSLA		
	UCANR				CSUCO	4.17	
ufficient	CSUCO	-			CSUSM	4.13	• 4.14
	UMB	1		Performance	UCSD		
	UCSD			Evaluation		3.92	
	CSLA					3.84	
	CSUCO						
	CSUSM		• 4.75				
Communicates	UCSD					4.09	• 4.13
	UCANR	1			CSUCO	4.09	
	UMB CSLA			Advancement	UCSD	3.90	
	CSUCO	1		Opportunities	UMB	3.79	
	UMB	-			UCANR	1	
Vork Assigned	CSUSM	1	● 4.38		CSLA		
iquitably	UCSD					4.40	
	UCANR	3.87					• 1.12
	CSLA	3.70				4.27	• 4.13
	CSUCO	4.30		Supports	UCANR	4.16	
	CSUSM	4.29	• 4.75	Training	UCSD	4.12	
Gives Praise	UCSD	4.12			UMB	4.08	
or Work	UCANR	4.10			CSLA	4.04	
	UMB	4.05			CSUSM	4.55	• 4.75
	CSLA	3.95			CSUCO	4.53	
	CSUCO	1				4.46	
	CSUSM	1	• 4.50	Treats with			
uggestions for	UCSD			Respect	UCSD	{	
mprovement	UMB	1			UMB	1	
	UCANR	{			CSLA	4.25	
	CSLA	3.88			CSUCO	4.61	
					CSUSM	4.59	• 4.88
				Supportive of			
				Personal Issues		4.45	
						4.44	
					UIVIB	4.44	

UC ANR (UC Division of Agriculture & Natural Resources) - Agricultural Experiment Station & UC Cooperative Extension

CSU San Marcos (FAS CSUSM) - Finance & Administrative Services

CSU Chancellor's Office (CSUCO) - Academic & Student Affairs, Audit & Advisory Services, Business & Finance, Human Resources, University Relations & Advancement CAL State LA (CSLA) - President, Provost & VP for Academic Affairs, VP for Admin & CFO, CIO & AVP ITS, VP for Student Life, VP for University Advancement, Auxiliaries

UC San Diego (UCSD) - Academic Affairs, Marine Sciences, Health Sciences, CFO, Student Affairs, Resource Management & Planning, Advancement, Chancellor's Unit, EDI, Research Affairs

Comparison of Budget Office (includes Financial Systems Operations and AVP BFS Office) - 31000 to other Universities Overall **Employee Effectiveness**

Reading this visualization: Your department/unit's mean scores (black dots) are displayed with the overall means of CSUSM (blue bars) and other participating universities (see list on the bottom of page).

• Budget Office (includes Financial Systems Operations and AVP BFS Office) - 31000

	CSUCO	3.76			CSUSM	3.89	• 3	.88
	CSUSM	3.60	• 4.13	Valuable Training	CSUCO	1		
Appropriate Stress	UCSD	3.55			UCSD	1		
	CSLA	3.49				1		
	UMB	3.46			UMB			
	UCANR	3.32			UCANR			
Total Compensation	UMB	3.08			CSLA	3.54		
	CSUCO	1		Enjoy Working with Coworkers	CSUSM	4.50		• 4.88
	CSUSM	3.02	• 3.50		CSUCO	4.49		
	UCSD	{			UCANR	{		
	UCANR	1				-		_
	CSLA	1						_
Get Information	CSUSM		• 4.50		UMB	1		
	CSUCO	1			CSLA	4.23		
	UMB	1						
	UCSD	1						
	CSLA	1						
	UCANR	1						
Good Use of Skills	CSUSM		• 4.63					
	CSUCO	1						
	UCANR	1						
	UCSD	1						
	UMB	1						
	CSLA	1						
Know How to Use Tools	CSUCO	{						
	CSUSM	4.41	• 4.63					
	UMB	4.37						
	CSLA	4.34						
	UCSD							
	UCANR	{						
Manage Workload	CSUCO							
	CSLA	4.19						
	CSUSM		• 4.50					
	UMB	4.11						
	UCSD	1						
	UCANR	3.79						

UC ANR (UC Division of Agriculture & Natural Resources) - Agricultural Experiment Station & UC Cooperative Extension

CSU San Marcos (FAS CSUSM) - Finance & Administrative Services

CSU Chancellor's Office (CSUCO) - Academic & Student Affairs, Audit & Advisory Services, Business & Finance, Human Resources, University Relations & Advancement CAL State LA (CSLA) - President, Provost & VP for Academic Affairs, VP for Admin & CFO, CIO & AVP ITS, VP for Student Life, VP for University Advancement, Auxiliaries

UC San Diego (UCSD) - Academic Affairs, Marine Sciences, Health Sciences, CFO, Student Affairs, Resource Management & Planning, Advancement, Chancellor's Unit, EDI, Research Affairs