



2022 - FAS Employee Engagement Survey

Budget Office (includes Financial Systems Operations and AVP BFS Office) - 31000

EXECUTIVE SUMMARY

BACKGROUND

- 2022 is the 6th year of the FAS Employee Engagement Survey
- Survey Period: October 25 - November 18, 2022
- 332 individuals were invited to take the survey; 223 (67%) responded
- Survey consisted of 56 satisfaction questions, eNPS question, open-ended question for feedback regarding work environment, and the opportunity to highlight colleague(s) who have made an impact on creating a positive work environment

YOUR UNIT OR DEPARTMENT SUMMARY

RESPONSE RATE	OVERALL SATISFACTION	RETENTION DEPARTMENT	RETENTION UNIVERSITY
89% 8 responses 9 invited	100% Satisfied or Extremely Satisfied	No data if your survey did not ask this question.	No data if your survey did not ask this question.

TOP SATISFACTION SCORES	LOWEST SATISFACTION SCORES	LARGEST CHANGES IN SCORES ↑ ↓ change of .09 or more, ● less than .09
1 Collaborate Well with Coworkers	1 Adequate Staffing	1 Adequate Staffing ↓
2 Enjoy Working with Coworkers	2 Total Compensation	2 Communicates Essential Info ↑
3 Supportive of Personal Issues	3 Faculty Value Contributions	3 Measures Customer Satisfaction ↑
4 Collaborate Well with Supervisor	4 Valuable Training	4 Department Diversity Programs ↓
5 Communicates Essential Info	5 Better Ways Recognized	5 Participate in Decisions ↓

LARGEST DRIVERS OF SATISFACTION	
INFLUENTIAL STRENGTHS	PRIMARY OPPORTUNITIES
Department Diversity Programs	Advancement Opportunities
Evaluated Fairly	Appropriate Stress
Manage Workload	Performance Evaluation
Participate in Decisions	Measures Dept Goals
Physical Work Environment	Measures Customer Satisfaction

NEXT STEPS

- Encourage directors to discuss the results with their teams and have a facilitated session to discuss the results and actions they can take to make improvements.
- Develop an action plan based on the opportunities and share this plan with all staff.
- Widely communicate the results and action plans of the survey. Email staff recognized for their exceptional work and contributions to a positive work environment.
- Regularly communicate the linkage between the actions taken throughout the year and the survey ("we heard you").

¹ Survey and analytics powered by Tritonlytics™ Organizational Assessments and Strategy, UC San Diego



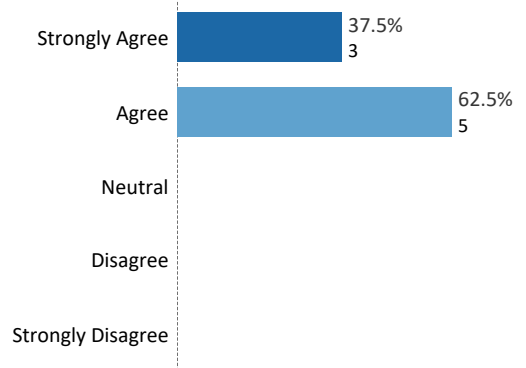
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2022
8 respondents
89% of 9 invited

2021 6 respondents
67% of 9 invited
2020 8 respondents
89% of 9 invited

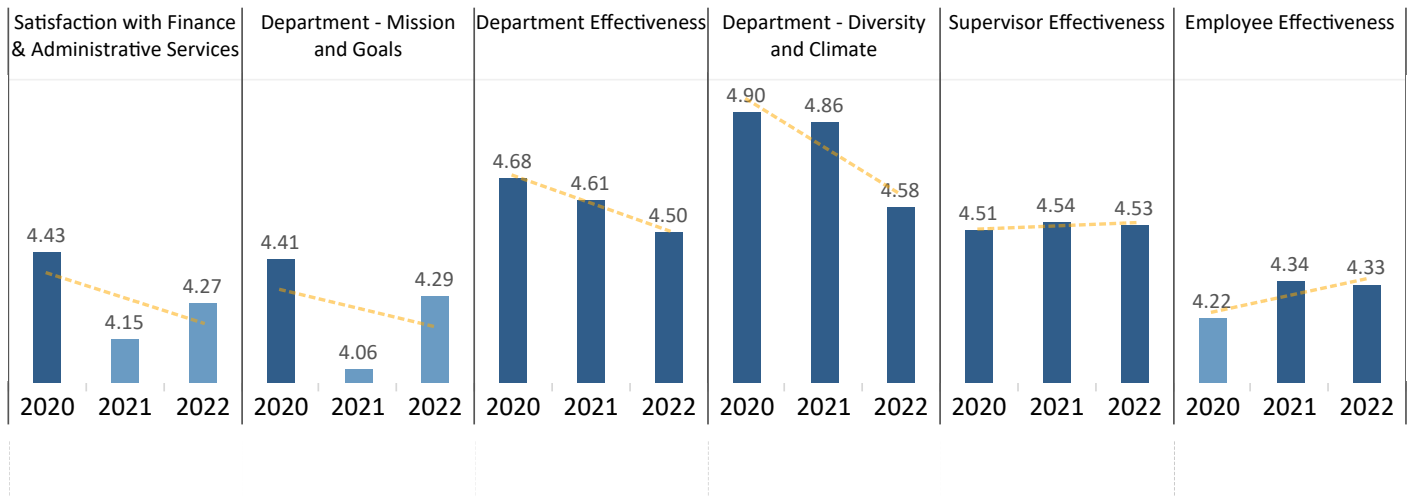
Overall, I am a satisfied FAS employee.



Mean = 4.38, Std Dev = 0.52

Strengths	Opportunities
23 Collaborate Well with Coworkers	17 Adequate Staffing
48 Supportive of Personal Issues	50 Total Compensation
56 Enjoy Working with Coworkers	55 Valuable Training
22 Ethical Conduct	14 Measures Dept Goals
24 Collaborate Well with Supervisor	15 Measures Customer Satisfaction

Dimension Mean Score Trending **Below 3.00 - Low** | **3.00 to 3.59 - Marginal** | **3.60 to 4.29 - Good** | **4.30 & above - Excellent**
 ★ Statistically significant change from current year to prior year (p <= .01)



Employee Net Promoter Score (eNPS)

"Overall, I am a satisfied employee...." by "How likely is it that you would recommend..."

100 eNPS*
(100.0% - 0.0%)

Below 40 - Low
40 to 59 - Marginal
60 to 79 - Good
80 & above - Excellent

		Likelihood to Recommend										Total	
		0	1	2	3	4	5	6	7	8	9		10
Satisfied Employee	5											3	3
	4									1	2	2	5
	3												
	2												
	1												
Total										1	2	5	8

*How eNPS Works ►

Satisfied Promoters score 4-5 on the "Satisfied" item and 7-10 on the "Recommend" item. **Dissatisfied Non-Promoters** score 1-2 on the "Satisfied" item and 0-4 on the "Recommend" item. Subtract the percentage of Dissatisfied Non-Promoters from the percentage of Satisfied Promoters to calculate eNPS. **Passives** score 3 on the "Satisfied" item and 5-6 on the "Recommend" item.



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● Mean score greater than that of Business and Financial Svcs (rounded to two decimal places)

Change from 2021 to 2022
Arrows indicate change of .09 or greater

↓ 22 ● 12 ↑ 21

Business and Financial Svcs

41 Invited (N)

30 Responded (n)

73% Response Rate

		2020	2021	2022		2022	
Satisfaction with Finance & Administrative Services	1 Overall Satisfaction	4.50	4.17	4.38		4.27	●
	2 Valued Member	4.63	4.17	4.50		4.07	●
	3 Leadership Interested in Staff's Ideas	4.38	4.00	4.25		4.10	●
	4 Faculty Value Contributions	4.20	4.25	3.71	↓	3.41	●
	5 Staff Value Contributions	4.25	4.33	4.13	↓	4.14	●
	6 Understand University Mission	4.38	4.17	4.25	●	4.27	●
	7 Contributes to FAS Mission	4.50	4.17	4.75		4.45	●
	8 Have a Voice	4.50	4.17	4.38		4.10	●
	9 Career Advancement	4.13	3.67	4.00		3.66	●
	10 University All Welcomed	4.88	4.50	4.38	↓	4.30	●
Department - Mission and Goals	11 Understand Dept's Mission	4.63	4.33	4.50		4.43	●
	12 Contributes to Dept's Mission	4.75	4.33	4.63		4.50	●
	13 Annual Dept Goals	4.00	4.00	4.38		4.33	●
	14 Measures Dept Goals	4.14	4.00	4.00	●	4.10	●
	15 Measures Customer Satisfaction	4.38	3.67	4.00		4.28	●
	16 Improve Services Products	4.50	4.00	4.25		4.41	●
	17 Adequate Staffing	4.00	4.17	3.50	↓	3.53	●
Department Effectiveness	18 Have Tools	4.50	4.50	4.63		4.27	●
	19 Physical Work Environment	4.71	4.17	4.50		4.28	●
	20 Safe Environment	4.63	4.00	4.40		4.22	●
	21 Spirit of Cooperation	4.75	4.83	4.63	↓	4.53	●
	22 Ethical Conduct	4.88	5.00	4.75	↓	4.63	●
	23 Collaborate Well with Coworkers		4.83	4.88	●	4.79	●
	24 Collaborate Well with Supervisor		4.83	4.75	●	4.75	●
	25 Collaborate with Units Outside	4.88	5.00	4.71	↓	4.59	●
	26 Perform Responsibilities	4.75	5.00	4.75	↓	4.37	●
	27 Participate in Decisions	4.88	4.83	4.50	↓	4.48	●
Department - Diversity and Climate	28 Balance Work Life	4.63	4.33	4.50		4.57	●
	29 Resolves Staff Issues	4.86	4.50	4.50	●	4.33	●
	30 Better Ways Recognized	4.75	4.33	4.00	↓	4.07	●
	31 Department Diversity Programs	4.88	4.83	4.50	↓	4.34	●
	32 All Cultures - Fair	4.88	4.83	4.63	↓	4.60	●
	33 Sexual Orientation - Fair	4.88	4.83	4.50	↓	4.54	●
	34 Support Diversity	5.00	4.83	4.50	↓	4.55	●
	35 Treated in a Professional Manner	4.88	5.00	4.63	↓	4.57	●
	36 Feel Valued	4.88	4.83	4.75	●	4.30	●
	37 Recommends without Fear	4.88	4.67	4.63	●	4.67	●
Supervisor Effectiveness	38 Sufficient Freedom	4.75	4.50	4.75		4.60	●
	39 Communicates Essential Info	4.25	4.17	4.75		4.57	●
	40 Work Assigned Equitably	4.25	4.33	4.38	●	4.03	●
	41 Gives Praise for Work	4.63	4.50	4.75		4.47	●
	42 Suggestions for Improvement	4.50	4.67	4.50	↓	4.52	●
	43 Evaluated Fairly	4.38	4.80	4.50	↓	4.27	●
	44 Performance Evaluation	4.14	4.50	4.14	↓	4.16	●
	45 Advancement Opportunities	4.25	4.33	4.13	↓	4.14	●
	46 Supports Training	4.50	4.33	4.13	↓	4.30	●
	47 Treats with Respect	4.75	4.83	4.75	●	4.63	●
Employee Effectiveness	48 Supportive of Personal Issues	4.75	4.83	4.88	●	4.70	●
	49 Appropriate Stress	3.88	4.00	4.13		3.87	●
	50 Total Compensation	3.63	3.33	3.50		3.20	●
	51 Get Information	4.50	4.67	4.50	↓	4.43	●
	52 Good Use of Skills	4.38	4.67	4.63	●	4.37	●
	53 Know How to Use Tools	4.50	4.67	4.63	●	4.63	●
	54 Manage Workload	4.25	4.33	4.50		4.50	●
	55 Valuable Training	3.88	4.20	3.88	↓	3.93	●
	56 Enjoy Working with Coworkers	4.75	4.83	4.88	●	4.60	●



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Please indicate to what extent you agree or disagree with the following statements. Select 'N/A' if it is not applicable or you do not know.

Strongly Agree
5

Agree
4

Neutral
3

Disagree
2

Strongly Disagree
1

N/A

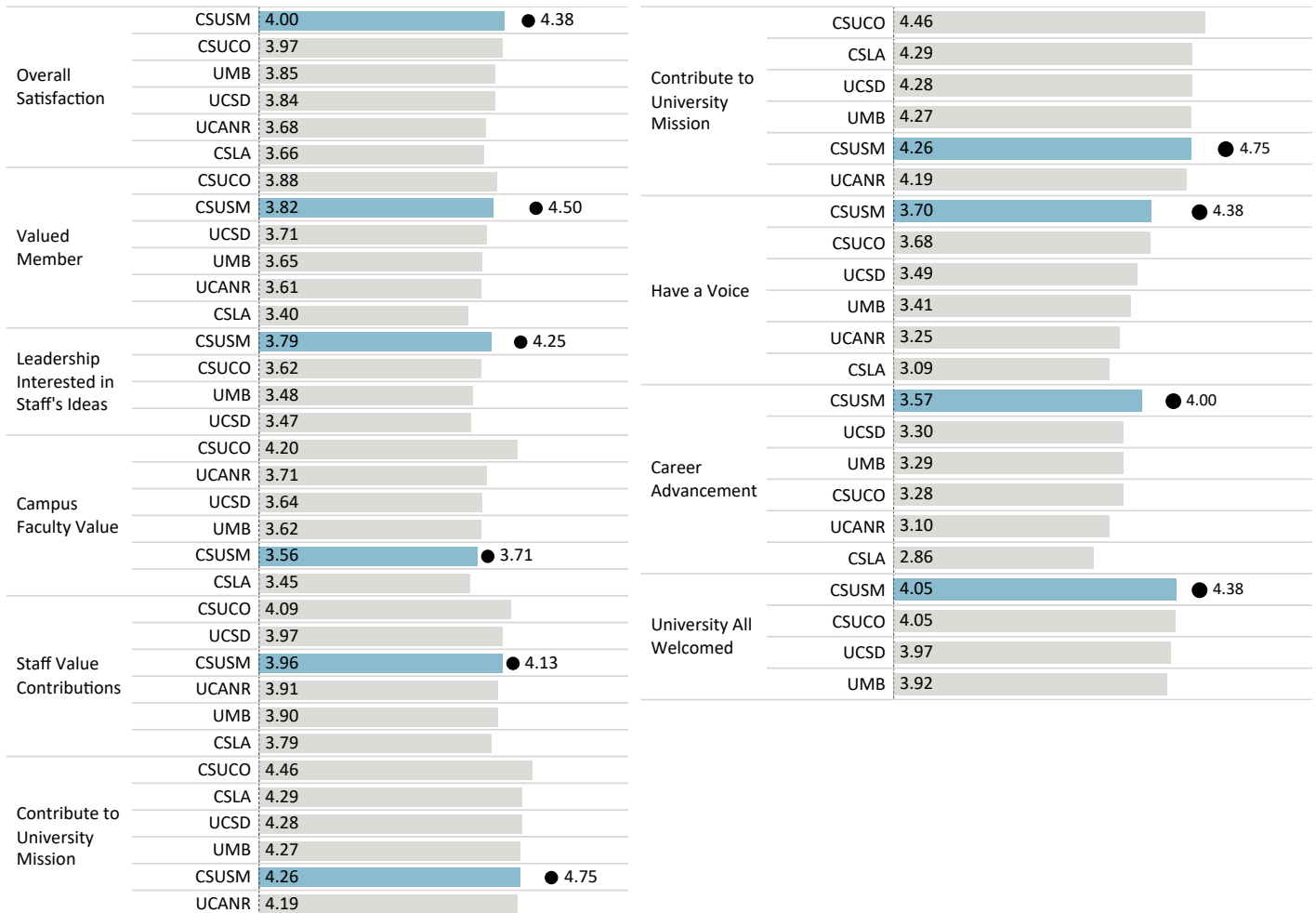
	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree	N/A
	5	4	3	2	1	
Satisfaction with Finance & Administrative Services	1					
	2					
	3					
	4					
	5					
	6					
	7					
	8					
	9					
	10					
Department - Mission and Goals	11					
	12					
	13					
	14					
	15					
	16					
Department Effectiveness	17					
	18					
	19					
	20					
	21					
	22					
	23					
	24					
	25					
	26					
	27					
	28					
	29					
	30					
Department - Diversity and Climate	31					
	32					
	33					
	34					
	35					
	36					
Supervisor Effectiveness	37					
	38					
	39					
	40					
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	48					
Employee Effectiveness	49					
	50					
	51					
	52					
	53					
	54					
	55					
	56					
eNPS	57					

2022 - FAS Employee Engagement Survey

Comparison of Budget Office (includes Financial Systems Operations and AVP BFS Office) - 31000 to other Universities Overall Satisfaction with Finance & Administrative Services

Reading this visualization: Your department/unit's mean scores (black dots) are displayed with the overall means of CSUSM (blue bars) and other participating universities (see list on the bottom of page).

● Budget Office (includes Financial Systems Operations and AVP BFS Office) - 31000



UC ANR (UC Division of Agriculture & Natural Resources) - Agricultural Experiment Station & UC Cooperative Extension

CSU San Marcos (FAS CSUSM) - Finance & Administrative Services

CSU Chancellor's Office (CSUCO) - Academic & Student Affairs, Audit & Advisory Services, Business & Finance, Human Resources, University Relations & Advancement
 CAL State LA (CSLA) - President, Provost & VP for Academic Affairs, VP for Admin & CFO, CIO & AVP ITS, VP for Student Life, VP for University Advancement, Auxiliaries

UC San Diego (UCSD) - Academic Affairs, Marine Sciences, Health Sciences, CFO, Student Affairs, Resource Management & Planning, Advancement, Chancellor's Unit, EDI, Research Affairs

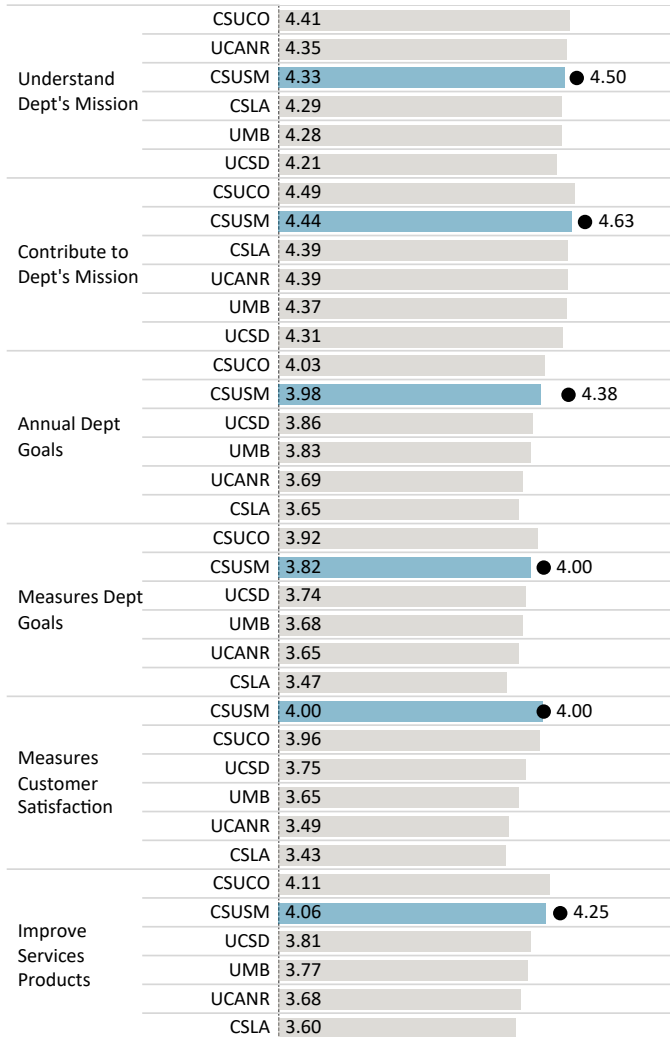
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Comparison of Budget Office (includes Financial Systems Operations and AVP BFS Office) - 31000 to other Universities Overall

Department - Mission and Goals

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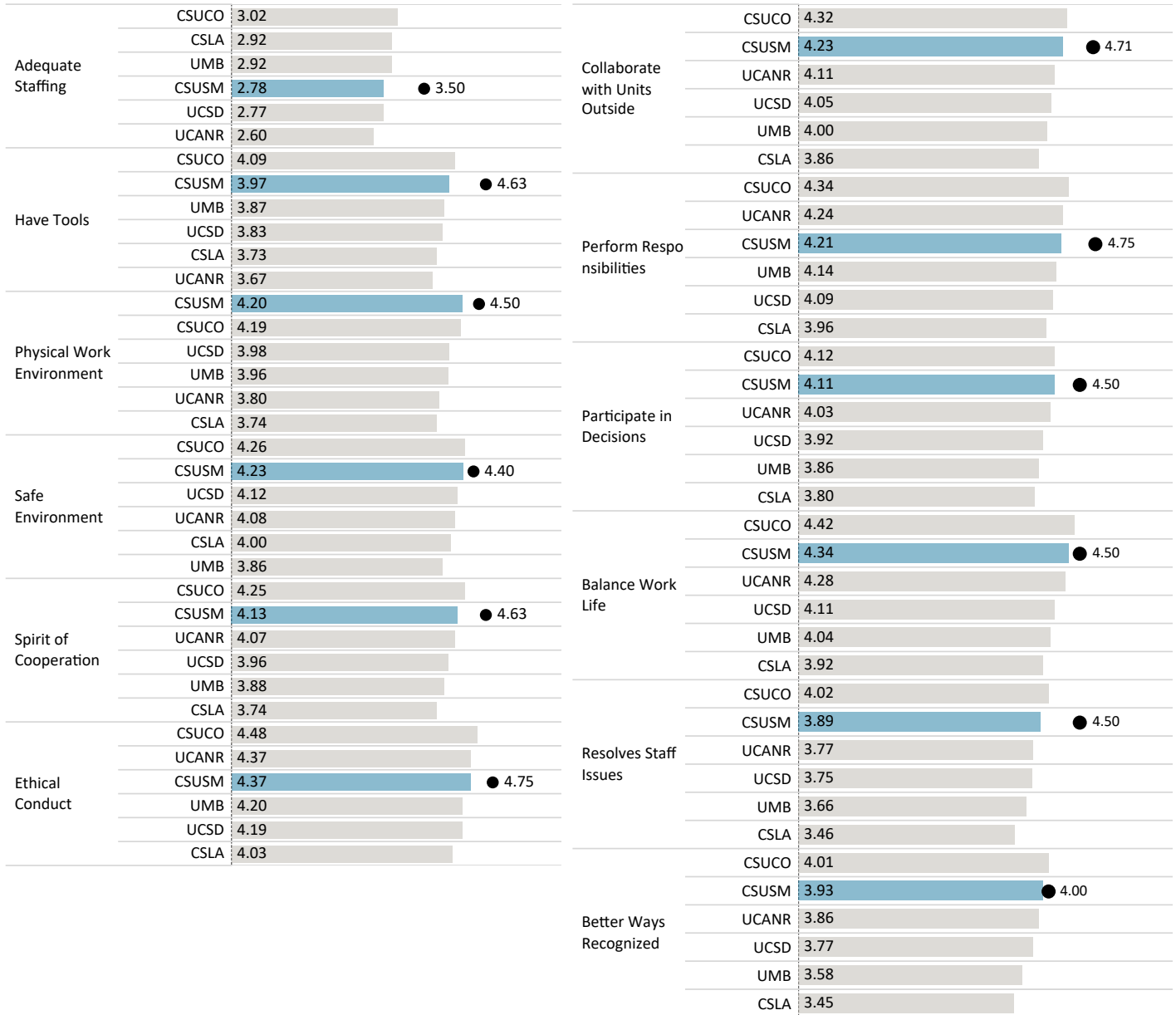
UC San Diego (UCSD) - Academic Affairs, Marine Sciences, Health Sciences, CFO, Student Affairs, Resource Management & Planning, Advancement, Chancellor's Unit, EDI, Research Affairs

2022 - FAS Employee Engagement Survey

Comparison of Budget Office (includes Financial Systems Operations and AVP BFS Office) - 31000 to other Universities Overall Department Effectiveness

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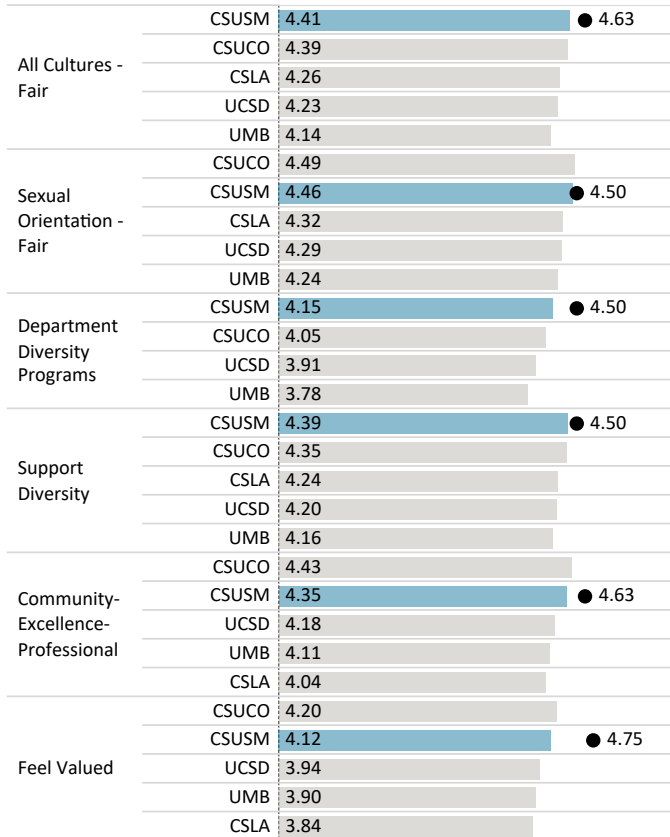
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Department - Diversity and Climate

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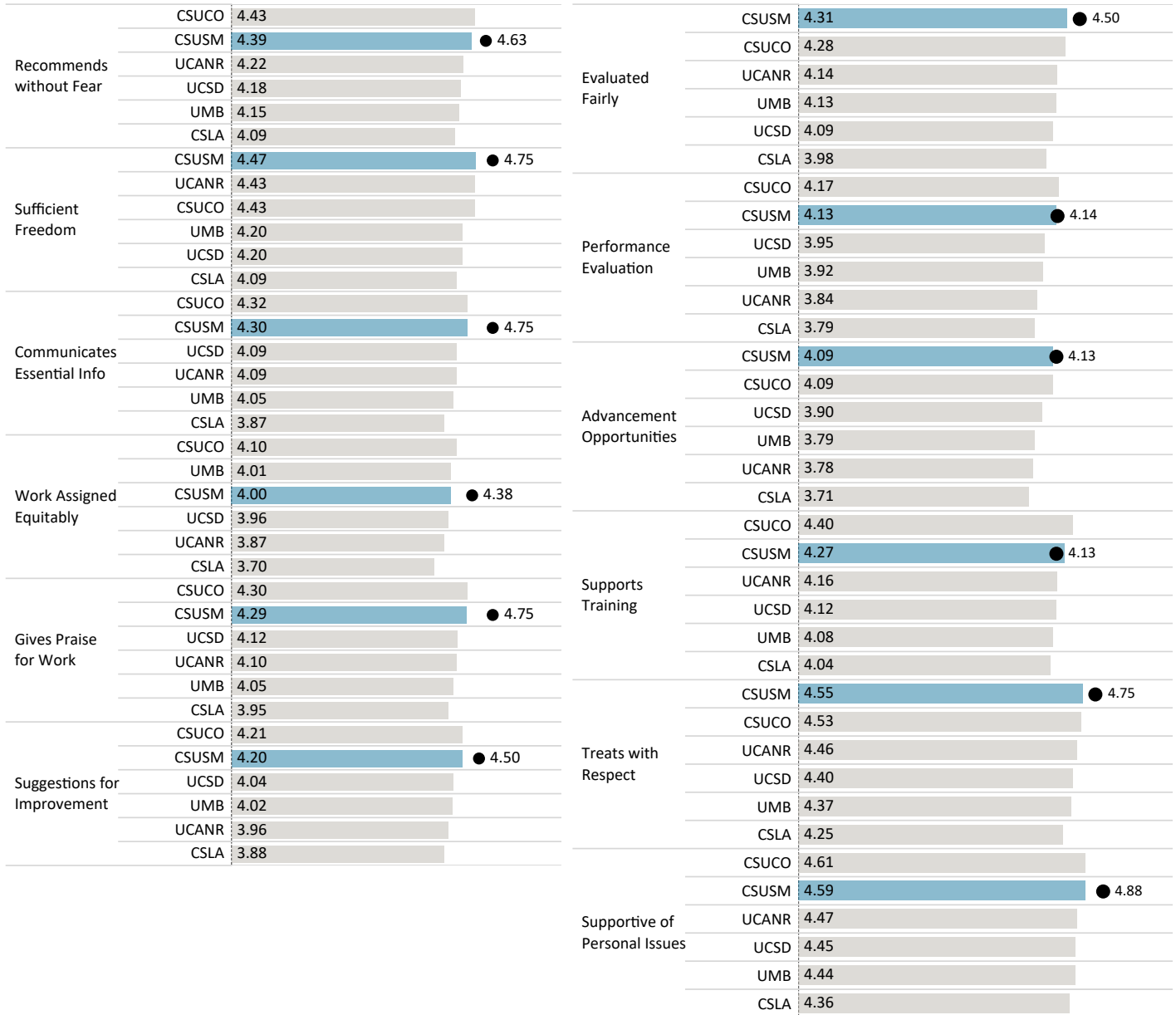
UC San Diego (UCSD) - Academic Affairs, Marine Sciences, Health Sciences, CFO, Student Affairs, Resource Management & Planning, Advancement, Chancellor's Unit, EDI, Research Affairs

2022 - FAS Employee Engagement Survey

Comparison of Budget Office (includes Financial Systems Operations and AVP BFS Office) - 31000 to other Universities Overall Supervisor Effectiveness

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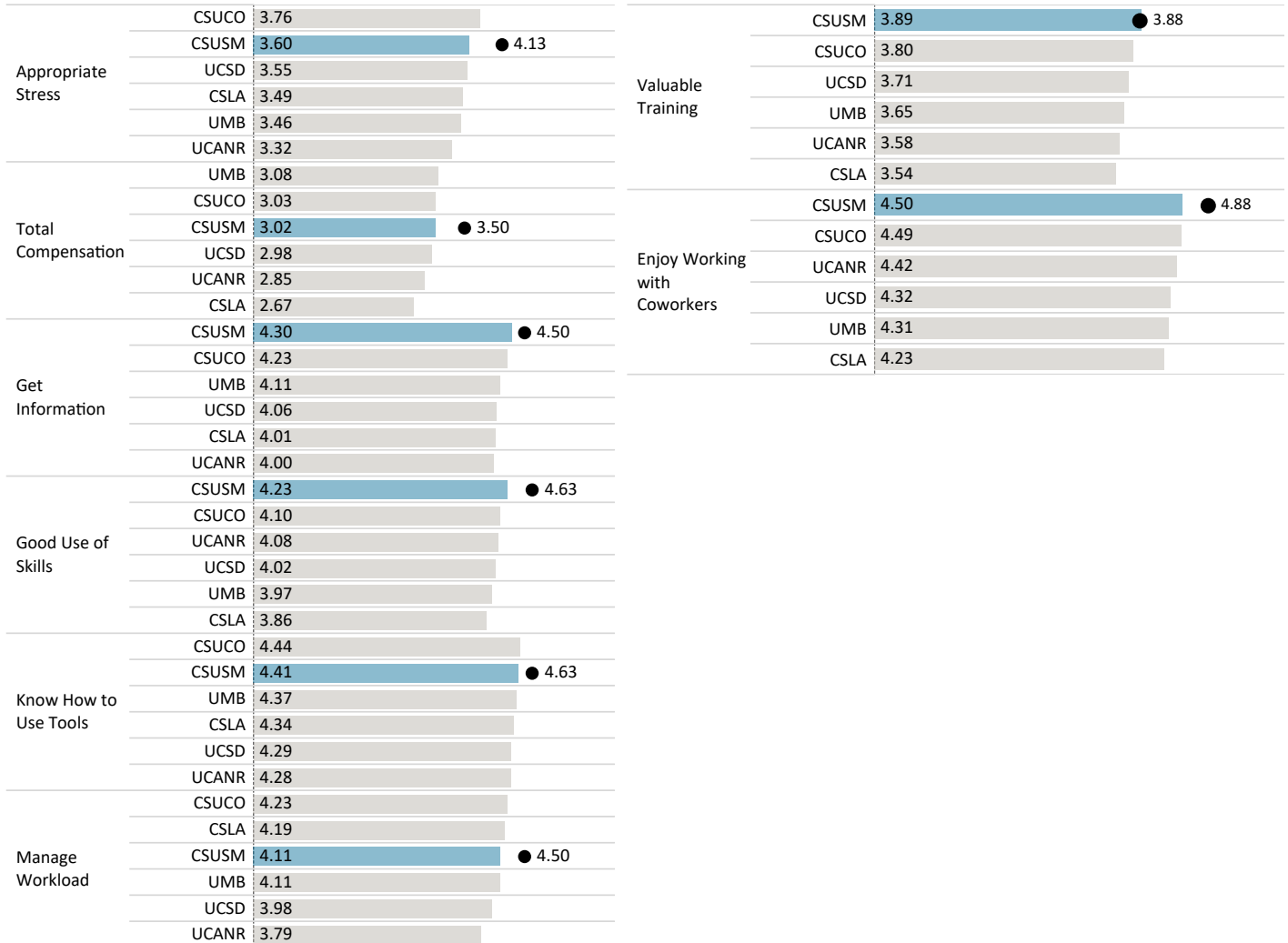
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Comparison of Budget Office (includes Financial Systems Operations and AVP BFS Office) - 31000 to other Universities Overall Employee Effectiveness

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