## **EXECUTIVE SUMMARY**

#### **BACKGROUND**

- 2022 is the 6th year of the FAS Employee Engagement Survey
- Survey Period: October 25 November 18, 2022
- 332 individuals were invited to take the survey; 223 (67%) responded
- Survey consisted of 56 satisfaction questions, eNPS question, open-ended question for feedback regarding work environment, and the opportunity to highlight colleague(s) who have made an impact on creating a positive work environment

#### YOUR UNIT OR DEPARTMENT SUMMARY

RESPONSE	OVERALL	RETENTION	RETENTION
RATE	SATISFACTION	DEPARTMENT	UNIVERSITY
100% 8 responses   8 invited	75% Satisfied or Extremely Satisfied	No data if your survey did not ask this question.	No data if your survey did not ask this question.

	TOP SATISFACTION SCORES		LOWEST SATISFACTION SCORES		LARGEST CHANGES IN SCORES  ↑
1	Communicates Essential Info	1	Adequate Staffing	1	Measures Customer Satisfaction
2	Contributes to Dept's Mission	2	Total Compensation	2	Resolves Staff Issues
3	Contributes to FAS Mission	3	Appropriate Stress	3	Department Diversity Programs
4	Know How to Use Tools	4	Have a Voice	4	Communicates Essential Info
5	Supportive of Personal Issues	5	Leadership Interested in Staff's Ideas	5	Gives Praise for Work

LARGEST DRIVERS OF SATISFACTION									
INFLUENTIAL STRENGTHS	PRIMARY OPPORTUNITIES								
Supportive of Personal Issues	Total Compensation								
Communicates Essential Info	Appropriate Stress								
Recommends without Fear	Performance Evaluation								
Sufficient Freedom	Feel Valued								
Contributes to Dept's Mission	Balance Work Life								

## **NEXT STEPS**

- Encourage directors to discuss the results with their teams and have a facilitated session to discuss the results and actions they can take to make improvements.
- Develop an action plan based on the opportunities and share this plan with all staff.
- Widely communicate the results and action plans of the survey. Email staff recognized for their exceptional work and contributions to a positive work environment.
- Regularly communicate the linkage between the actions taken throughout the year and the survey ("we heard you").
  - 1 Survey and analytics powered by Triton/ytics™ Organizational Assessments and Strategy, UC San Diego



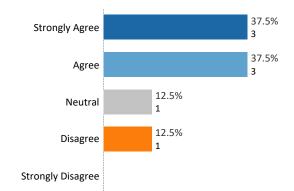
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2022 8 respondents 100% of 8 invited

3 respondents 50% of 6 invited 7 respondents 2020

78% of 9 invited

Overall, I am a satisfied FAS employee.



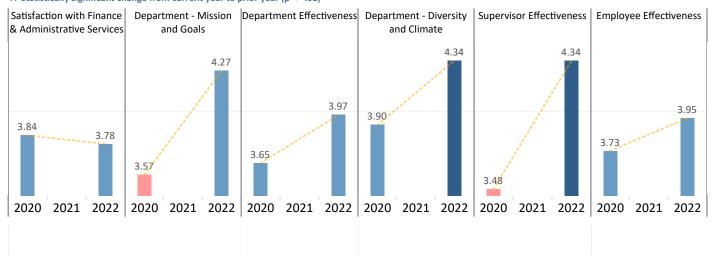
Mean = 4.00, Std Dev = 1.07

19 questions in the excellent range (4.3 or greater)

Strengths	Opportunities
39 Communicates Essential Info	17 Adequate Staffing
11 Understand Dept's Mission	50 Total Compensation
12 Contributes to Dept's Mission	49 Appropriate Stress
47 Treats with Respect	55 Valuable Training
48 Supportive of Personal Issues	18 Have Tools

<sup>\*</sup> Data is included only for years with 5 or more respondents

Dimension Mean Score Trending Below 3.00 - Low | 3.00 to 3.59 - Marginal | 3.60 to 4.29 - Good | 4.30 & above - Excellent ★ Statistically significant change from current year to prior year (p <= .01)



## **Employee Net Promoter Score (eNPS)**

"Overall, I am a satisfied employee...." by "How likely is it that you would recommend..."

**63** eNPS\* (75.0% - 12.5%)

Below 40 - Low 40 to 59 - Marginal 60 to 79 - Good 80 & above - Excellent

						Likeliho	od to Reco	mmend					Total
		0	1	2	3	4	5	6	7	8	9	10	Total
	5										1	2	3
	4									2		1	3
Satisfied Employee	3							1					1
	2					1							1
	1												
Total						1		1		2	1	3	8

\*How eNPS Works ▶

Satisfied Promoters score 4-5 on the "Satisfied" item and 7-10 on the "Recommend" item. Dissatisfied Non-Promoters score 1-2 on the "Satisfied" item and 0-4 on the "Recommend" item. Subtract the percentage of Dissatisfied Non-Promoters from the percentage of Satisfied Promoters to calculate eNPS. Passives score 3 on the "Satisfied" item and 5-6 on the "Recommend" item.

<sup>4.09</sup> mean score for 56 questions (scale 1-5)



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Below 3.00 - Low | 3.00 to 3.59 - Marginal | 3.60 to 4.29 - Good | 4.30 & above - Excellent

Change from 2021 to 2022 Arrows indicate change of .09 or greater **9** 

**4** 18

Facilities Dev and Mgmt. **107** Invited (N)

80 Responded (n) 75% Response Rate

**1** 28

Mean score greater than that of Facilities Dev and Mgmt. (rounded to two decimal places)

Data is included only for year	ars with 5 or more respondents	2020	2022		2022
	1 Overall Satisfaction	3.86	4.00		3.91
	2 Valued Member	4.00	3.63	<b>—</b>	3.69
	3 Leadership Interested in Staff's Idea	s 3.71	3.38		3.47
	4 Faculty Value Contributions	4.00	3.63	<b>+</b>	3.88
atisfaction with Finance	5 Staff Value Contributions	4.00	3.63	<b>—</b>	3.99
Administrative Services	6 Understand University Mission	4.14	4.13	+	3.94
	7 Contributes to FAS Mission	4.14	4.63		4.29
	8 Have a Voice	3.57	3.25		3.62
	9 Career Advancement	2.71	3.75	1	3.60
	10 University All Welcomed	4.29	4.00	<b>+</b>	3.94
	11 Understand Dept's Mission	4.00	4.63	<b>=</b>	4.23
	12 Contributes to Dept's Mission	4.14	4.63	<b>+</b>	4.42
Department - Mission and	13 Annual Dept Goals	3.43	4.13	<b>\$</b>	4.04
Goals	14 Measures Dept Goals	3.29	4.00		3.93
	15 Measures Customer Satisfaction	3.29	4.25	1	3.96
	16 Improve Services Products	3.29	4.00	-	3.93
	17 Adequate Staffing	2.43	2.00		2.74
	18 Have Tools	4.00	3.75	+	4.01
	19 Physical Work Environment	4.00	4.00		3.93
	20 Safe Environment	4.14	4.25		4.17
	21 Spirit of Cooperation	3.71	4.25	-	3.87
	22 Ethical Conduct	4.29	4.50	<b>↓</b>	4.07
	23 Collaborate Well with Coworkers		4.14	*	4.10
Department Effectiveness	24 Collaborate Well with Supervisor		4.43		4.29
	25 Collaborate with Units Outside	3.71	4.38		4.05
	26 Perform Responsibilities	3.29	4.00	-	3.88
	27 Participate in Decisions	3.83	4.13	*	3.84
	28 Balance Work Life	4.00	4.13		4.05
	29 Resolves Staff Issues	3.00	4.00	•	3.79
	30 Better Ways Recognized	3.43	3.75	-	3.74
	31 Department Diversity Programs	3.57	3.86		4.04
	32 All Cultures - Fair	4.00	4.50	1	4.16
Department - Diversity	33 Sexual Orientation - Fair	4.14	4.50		4.24
and Climate	34 Support Diversity	4.00	4.50		4.18
and climate	35 Treated in a Professional Manner	4.14	4.50		4.05
	36 Feel Valued	3.57	4.13		3.86
	37 Recommends without Fear	3.57	4.50	-	4.13
	38 Sufficient Freedom	4.14	4.38		4.22
	39 Communicates Essential Info	2.71	4.75		4.21
	40 Work Assigned Equitably	2.86	3.88		3.97
	41 Gives Praise for Work	3.29	4.38		4.11
	42 Suggestions for Improvement	3.29	4.38		4.07
upervisor Effectiveness	43 Evaluated Fairly	3.29	4.13		4.17
	44 Performance Evaluation	3.71	4.13		4.06
	45 Advancement Opportunities	3.00	4.00		3.95
	46 Supports Training	3.57	4.00		4.09
	47 Treats with Respect	4.00	4.23		4.36
	48 Supportive of Personal Issues	4.29	4.63		4.34
	• • • • • • • • • • • • • • • • • • • •	3.14	3.25		3.54
	49 Appropriate Stress				
	50 Total Compensation	3.14	3.13		2.76
	51 Get Information	3.86	4.25		4.18
Employee Effectiveness	52 Good Use of Skills	3.86	4.25		4.13
	53 Know How to Use Tools	4.29	4.63	-	4.34
	54 Manage Workload	3.57	4.13		4.21
	55 Valuable Training	3.43	3.43		3.92



# Planning, Design and Construction - 54000

or you do not know.  1 Overall, I am a satisfied FAS employee. 2 I feel valued as a member of FAS. 3 Senior leadership in FAS are genuinely interested in hearing the ideas and opi Faculty members at CSUSM value my contributions. 5 Staff members at CSUSM value my contributions. 6 I understand the FAS mission. 7 I understand how my job performance positively contributes to the FAS mission. 8 I feel I have a voice to provide ideas and suggestions on how to improve FAS. 9 I am satisfied with my opportunities for career advancement at CSUSM. 10 FAS promotes a work environment where all people are welcomed. 11 I understand my department's mission. 12 I understand how my job performance positively contributes to my department Mission and Goals 14 My department establishes annual departmental performance goals. 15 My department routinely measures departmental performance goal achieven My department routinely measures customer satisfaction with services and p My department troutinely takes action to improve services and products based My department has adequate staffing to handle our workload. 18 I have the tools (i.e., equipment and technology) needed to perform my work My physical work environment (e.g., office, cubicle) is adequate for the job th There is a spirit of a conceptation within my undepartment.	ion. ent's mission. ments. oroducts delivered. d on customer feedb		1									
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	irely oπ-site during th	ie last 12 months)										
	There is a spirit of cooperation within my department.											
22 Most people in my department conduct themselves in an ethical manner.  23 While working remetals I have been able to callaborate well with so workers.	s as pooded											
	While working remotely, I have been able to collaborate well with co-workers as needed.  While working remotely, I have been able to collaborate well with my supervisor as needed.											
24 time nothing temotery, made been able to conductate men manny superior	People in my department are encouraged to work collaboratively with departments outside of my immediate area.											
	People in my department are encouraged to work collaboratively with departments outside or my immediate area.  Most people in my department perform their responsibilities.											
	I have the opportunity to participate in making decisions that affect my work.  My department creates a flexible environment that allows me to balance my work and personal life.											
29 My department effectively resolves staff-related issues (i.e., staff work interac												
30 People in my department are recognized for finding better ways of doing thin												
31 I am satisfied with the diversity related initiatives and efforts within my depar												
32 People of all ethnic groups, cultures, and backgrounds are treated fairly in my	y department.											
Department - 33 People of all sexual orientations are treated fairly in my department.												
Diversity and Climate  34 My department actively supports a diverse work environment.												
35 My department provides an environment where everyone is treated in a prof	fessional manner.											
36 I feel valued by my department.												
37 I can make recommendations to my supervisor without fear of negative conse	equences.											
38 I have sufficient freedom to decide how to best perform my work.												
39 My supervisor communicates essential information on a timely basis.												
40 Work is assigned equitably in my department.												
41 My supervisor gives me praise for my work.												
Supervisor 42 My supervisor gives me useful suggestions for improvement.												
Effectiveness 43 My performance is evaluated fairly.												
44 My last performance evaluation provided me with information I could use to	improve my perform	ance.										
45 My supervisor gives me opportunities that support my career advancement.												
46 My supervisor actively supports my participation in training and education pro	ograms related to my	/ job responsibilities.										
47 My supervisor treats me with respect.												
48 My supervisor is supportive when personal issues arise.												
49 I feel that the amount of stress associated with my job is appropriate for my p	position.											
50 I am satisfied with my total compensation, including salary and benefits.												
51 I know how to get the information I need to be effective in my job.												
Employee 52 My job makes good use of my skills and abilities.  Effectiveness 53 I know how to use the tools that I have (i.e., equipment and technology) to do	o my west											
6//	o iny work.											
54 I am able to manage my work load effectively.	anco											
55 The training that I receive at CSUSM is valuable for improving my job perform	ынсе.											
56 I enjoy working with my coworkers.  eNPS 57 How likely is it that you would recommend working in the Finance & Administ	trative Services (EAS)	Division?										

## Comparison of Planning, Design and Construction - 54000 to other Universities Overall

#### **Satisfaction with Finance & Administrative Services**

Reading this visualization: Your department/unit's mean scores (black dots) are displayed with the overall means of CSUSM (blue bars) and other participating universities (see list on the bottom of page).

#### Planning, Design and Construction - 54000

	CSUSM	4.00	• 4.00		CSUCO	4.46		
CSUCO	3.97			CSLA	4.29			
Overall	UMB			Contribute to	UCSD			
Satisfaction	UCSD			University	UMB			
	UCANR			Mission				<b>0</b> 162
	CSLA				CSUSM			● 4.63
CSUCO				UCANR				
	CSUSM		● 3.63		CSUSM	3.70	● 3.	25
Valued	UCSD				CSUCO	3.68		
Member	UMB				UCSD	3.49		
	UCANR			Have a Voice	UMB			
	CSLA							
Leadership	CSUSM		● 3,38	Career Advancement	UCANR			
Interested in —	CSUCO				CSLA			
Staff's Ideas	UMB				CSUSM	3.57		● 3.75
	UCSD				UCSD	3.30		
	CSUCO				UMB	3.29		
	UCANR UCSD				CSUCO	3.28		
Campus Faculty Value	UMB				UCANR			
acuity value	CSUSM		<b>●</b> 3.63		CSLA			
	CSLA		3.03					_
	CSUCO							4.00
	UCSD			University All	CSUCO	4.05		
Staff Value	CSUSM		● 3.63	- Welcomed	UCSD	3.97		
Contributions	UCANR				UMB	3.92		
	UMB							
	CSLA							
	CSUCO							
	CSLA							
Contribute to	UCSD							
Jniversity — Mission —	UMB	4.27						
VII33IUII —	CSUSM	4.26	● 4.63					
	UCANR	4.19						

UC ANR (UC Division of Agriculture & Natural Resources) - Agricultural Experiment Station & UC Cooperative Extension CSU San Marcos (FAS CSUSM) - Finance & Administrative Services

CSU Chancellor's Office (CSUCO) - Academic & Student Affairs, Audit & Advisory Services, Business & Finance, Human Resources, University Relations & Advancement CAL State LA (CSLA) - President, Provost & VP for Academic Affairs, VP for Admin & CFO, CIO & AVP ITS, VP for Student Life, VP for University Advancement, Auxiliaries

UC San Diego (UCSD) - Academic Affairs, Marine Sciences, Health Sciences, CFO, Student Affairs, Resource Management & Planning, Advancement, Chancellor's Unit, EDI, Research Affairs

5 Survey and analytics powered by Triton/ytics™ Organizational Assessments and Strategy, UC San Diego

## Comparison of Planning, Design and Construction - 54000 to other Universities Overall

#### **Department - Mission and Goals**

Reading this visualization: Your department/unit's mean scores (black dots) are displayed with the overall means of CSUSM (blue bars) and other participating universities (see list on the bottom of page).

#### Planning, Design and Construction - 54000

	661160	4.44	
	CSUCO		
	UCANR		
Understand	CSUSM		• 4.63
Dept's Mission	CSLA	_	
	UMB	-	
	UCSD		
	CSUCO	-	
	CSUSM	4.44	● 4.63
Contribute to	CSLA	4.39	
Dept's Mission	UCANR	4.39	
	UMB	4.37	
	UCSD	4.31	
	CSUCO	4.03	
	CSUSM	3.98	● 4.13
Annual Dept	UCSD	3.86	
Goals	UMB	3.83	
	UCANR	3.69	
	CSLA	3.65	
	CSUCO	3.92	
	CSUSM	3.82	● 4.00
Measures Dept	UCSD	3.74	
Goals	UMB	3.68	
	UCANR	3.65	
	CSLA	3.47	
	CSUSM	4.00	● 4.25
	CSUCO	3.96	
Measures	UCSD	3.75	
Customer Satisfaction	UMB	3.65	
Satisfaction	UCANR	3.49	
	CSLA	3.43	
	CSUCO	4.11	
	CSUSM	4.06	• 4.00
Improve	UCSD	3.81	
Services —	UMB	3.77	
Products	UCANR	3.68	
	CSLA	3.60	

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## Comparison of Planning, Design and Construction - 54000 to other Universities Overall

## **Department Effectiveness**

Reading this visualization: Your department/unit's mean scores (black dots) are displayed with the overall means of CSUSM (blue bars) and other participating universities (see list on the bottom of page).

#### Planning, Design and Construction - 54000

	CSUCO	3.02				CSUCO	4.32	
	CSLA	2.92					4.23	● 4.38
Adequate	UMB				Collaborate		4.11	
Staffing	CSUSM		● 2.00		with Units	UCSD	4.05	
	UCSD				Outside	UMB	4.00	
	UCANR							
	CSUCO			2.75		CSLA		
	CSUSM			● 3.75			4.34	
Have Tools —	UCSD					UCANR	4.24	
	CSLA				Perform Respo	CSUSM	4.21	● 4.00
	UCANR				nsibilities	UMB	4.14	
	CSUSM			● 4.00		UCSD	4.09	
	CSUCO					CSLA	3.96	
Physical Work	UCSD	3.98				CSUCO	4.12	
Invironment	UMB	3.96					4.11	<b>4.13</b>
	UCANR	3.80					4.03	4.13
	CSLA	3.74			Participate in Decisions		-	
	CSUCO				Decisions		3.92	
	CSUSM			• 4.25			3.86	
Safe	UCSD					CSLA	3.80	
nvironment	UCANR					CSUCO	4.42	
	CSLA					CSUSM	4.34	<b>4.13</b>
	UMB				Balance Work	UCANR	4.28	
	CSUCO			● 4.25	Life	UCSD	4.11	
ipirit of	UCANR			4.23		UMB	4.04	
Cooperation	UCSD					CSLA		
	UMB							
	CSLA						4.02	
	CSUCO						3.89	● 4.00
	UCANR	4.37			Resolves Staff	UCANR	3.77	
thical	CSUSM	4.37		● 4.50	Issues	UCSD	3.75	
Conduct	UMB	4.20				UMB	3.66	
	UCSD					CSLA	3.46	
	CSLA	4.03				CSUCO	4.01	
							3.93	● 3.75
					Better Ways		3.86	
					Recognized		3.77	
						UMB	3.58	
						CSLA	3.45	

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## Comparison of Planning, Design and Construction - 54000 to other Universities Overall

#### **Department - Diversity and Climate**

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#### Planning, Design and Construction - 54000

	CSUSM	4.41	● 4.50
All Cultures -	CSUCO	4.39	
Fair —	CSLA	4.26	
ı alı	UCSD	4.23	
	UMB	4.14	
	CSUCO	4.49	
Sexual	CSUSM	4.46	• 4.50
Orientation -	CSLA	4.32	
Fair	UCSD	4.29	
	UMB	4.24	
	CSUSM	4.15	<b>●</b> 3.86
Department Diversity Programs	CSUCO	4.05	
	UCSD	3.91	
	UMB	3.78	
	CSUSM	4.39	● 4.50
Cummont	CSUCO	4.35	
Support — Diversity —	CSLA	4.24	
Diversity	UCSD	4.20	
	UMB	4.16	
	CSUCO	4.43	
Community-	CSUSM	4.35	● 4.50
Excellence-	UCSD	4.18	
Professional	UMB	4.11	
	CSLA	4.04	
	CSUCO	4.20	
	CSUSM	4.12	• 4.13
Feel Valued	UCSD	3.94	
	UMB	3.90	
	CSLA	3.84	

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## Comparison of Planning, Design and Construction - 54000 to other Universities Overall

#### **Supervisor Effectiveness**

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#### Planning, Design and Construction - 54000

	CSUCO	4.43			CSUSM	4.31	● 4.13
	CSUSM	4.39	● 4.50		CSUCO	4.28	
Recommends	UCANR			Evaluated	UCANR	4.14	
without Fear	UCSD			Fairly		4.13	
	UMB					4.09	
	CSLA						
	CSUSM		• 4.38		CSLA		
	UCANR					4.17	
Sufficient Freedom	CSUCO				CSUSM	4.13	• 4.14
Teedoiii	UMB			Performance	UCSD	3.95	
	CSLA	į.		Evaluation	UMB	3.92	
	CSUCO				UCANR	3.84	
	CSUSM		● 4.75			3.79	
Communicates	UCSD		<b>→</b> 4.73			4.09	4.00
Essential Info	UCANR						4.00
	UMB				CSUCO		
	CSLA	3.87		Advancement		3.90	
	CSUCO	4.10		Opportunities	UMB	3.79	
	UMB	4.01			UCANR	3.78	
Work Assigned	CSUSM	4.00	● 3.88		CSLA	3.71	
Equitably	UCSD	3.96			CSUCO	4.40	
	UCANR					4.27	4.25
	CSLA	!				4.16	
	CSUCO			Supports Training			
	CSUSM	į.	● 4.38	-		4.12	
Gives Praise	UCSD				UMB	4.08	
or Work	UCANR				CSLA	4.04	
	UMB				CSUSM	4.55	● 4.63
	CSLA CSUCO				CSUCO	4.53	
	CSUSM		<b>4.38</b>	Treats with	UCANR	4.46	
Suggestions for	UCSD		₩ 4.30	Respect		4.40	
mprovement	UMB				UMB	4.37	
	UCANR				CSLA		
	CSLA						
						4.61	
					CSUSM	4.59	● 4.63
				Supportive of	UCANR	4.47	
				Personal Issues	UCSD	4.45	
					UMB	4.44	
						4.36	

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## Comparison of Planning, Design and Construction - 54000 to other Universities Overall

#### **Employee Effectiveness**

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#### ● Planning, Design and Construction - 54000

Appropriate Stress	CSUCO	3.76		
	CSUSM	3.60	● 3.25	<b>;</b>
	UCSD	3.55		
	CSLA	3.49		
	UMB	3.46		
	UCANR	3.32		
Total Compensation	UMB	3.08		
	CSUCO	3.03		
	CSUSM	3.02	● 3.13	
	UCSD	2.98		
	UCANR	2.85		
	CSLA	2.67		
Get	CSUSM	4.30		4.25
	CSUCO	4.23		
	UMB	4.11		
Information	UCSD	4.06		
	CSLA	4.01		
	UCANR	4.00		
Good Use of Skills	CSUSM	4.23		4.25
	CSUCO	4.10		
	UCANR	4.08		
	UCSD	4.02		
	UMB	3.97		
	CSLA	3.86		
Know How to Use Tools	CSUCO	4.44		
	CSUSM	4.41		<b>4.63</b>
	UMB	4.37		
	CSLA	4.34		
	UCSD	4.29		
	UCANR	4.28		
Manage Workload	CSUCO	4.23		
	CSLA	4.19		
	CSUSM	4.11		• 4.13
	UMB	4.11		
	UCSD	3.98		
	UCANR	3.79		

CSUSM	3.89 • 3.43
CSUCO	3.80
UCSD	3.71
UMB	3.65
UCANR	3.58
CSLA	3.54
CSUSM	4.50
CSUCO	4.49
UCANR	4.42
UCSD	4.32
UMB	4.31
CSLA	4.23
	CSUCO UCSD UMB UCANR CSLA CSUSM CSUCO UCANR UCSD

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