AGENDA

Executive Committee Meeting

CSUSM Academic Senate

Wednesday ~ October 22, 2014 ~ 12:00 - 2:00 pm Kellogg 5207

- I. **Approval of Agenda**
- II. Approval of Minutes – 10/15/14 (attached)
- III. Chair's Report, Laurie Stowell **Referrals to Committee:**
- IV. **ASI Meeting Update (Saferstein)**
- V. Vice Chair's Report, Debbie Kristan
- VI. Provost's Report, Graham Oberem
- VII. Vice Provost's Report, Kamel Haddad
- VIII. **Discussion Items**
 - A. FAC: Applicability of Department RTP Standards (attached)
 - B. FAC: Guidelines Department RTP Standards (attached)
 - C. Chair: Student Access Initiative
 - D. Chair: Officer and Chair Course Release (attached)
 - E. BLP: Pre-Proposal Process (4 attachments)
 - F. BLP: Moving Kinesiology Program from EL Support to Stateside Discussion about Process
 - G. UCC: Resolution on Revision to Routine Curricular Flow (attached)
 - H. SAC: Student Grade Appeals Process (attached)
 - I. Emergency Shelter in Place Process (Chu)
- IX. **EC Members Concerns & Announcements**

Upcoming Presentations:

EC, 10/29/14 – Online Quality Teaching Initiative, Veronica Añover AS, 12/3/14 - Extended Learning "101", Mike Schroder

1 Faculty Affairs Committee 2 Applicability of Department (or equivalent) and College (or equivalent) RTP Standards 3 4 FAC Rationale: 5 6 During FAC's review of new department standards for the Department of Speech 7 Language Pathology (SLP) and the Department of Psychology in AY 13/14, it became 8 clear that some faculty in the CEHHS and the Library have an "opt-out" option regarding 9 new or significantly changed college RTP standards. Further, SLP proposed to extend this 10 same option in their new department standards. The Department of Psychology, by 11 contrast, submitted a department RTP document that was silent on the issue, meaning 12 that the new standards would apply to all. 13 14 In AY 13/14, the Executive Committee charged FAC with developing an applicability rule 15 that would apply to all probationary and tenured faculty, and so this element was 16 removed from the SLP document and FAC worked to draft a new rule to be added as an 17 article to the university RTP document. (Both of these department RTP policies were 18 approved by the Senate and have been signed by the president.) 19 20 FAC is addressing itself only to department (or equivalent) and college (or equivalent) 21 RTP documents because, according to practice, the university RTP document applies to 22 all, and any changes made to it apply to all without exception once the president signs. 23 24 FAC is attempting to create a mechanism through which a probationary or tenured faculty member may formally signal their choice to exempt themselves from the new or 25 26 substantially revised department/college RTP document. FAC does not envision that the 27 faculty member must present their reasons, and FAC believes such a request should be 28 granted automatically if the rules are followed. 29 30 Upon the first reading in the Academic Senate on 4/23/14, FAC received a number of 31 comments. The feedback varied broadly but significantly, there was strong support for 32 FAC's exemption concept. Some commenters suggested that FAC work with a "student 33 catalog rights" model, but that does not pertain precisely because the university has 34 created and revised RTP documents over the years, and up until now, the principle has 35 been that they all automatically apply to all. 36 FAC would like to clarify that it has carefully read the Collective Bargaining Agreement 37 (CBA) 15.3: 38 15.3 Evaluation criteria and procedures shall be made available to the faculty 39 unit employee no later than 14 days after the first day of instruction of the

academic term. Evaluation criteria and procedures shall be made available to

the evaluation committee and the academic administrators prior to the

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commencement of the evaluation process. Once the evaluation process has 43 begun, there shall be no changes in criteria and procedures used to evaluate the 44 faculty unit employee during the evaluation process. 45 And FAC has considered the CFA Faculty Rights team's interpretation of 15.3, and it's 46 recommendation made in spring 2014: "CFA would like to urge FAC to support an opt-in 47 version instead." FAC declines to do so because this would not be consistent with the established practice that RTP policies apply to all upon presidential approval. FAC is 48 49 attempting to create an exemption **only** for Department (or equivalent) and College (or 50 equivalent) RTP standards; not the university RTP document. 51 FAC reads 15.3 to mean that the Candidate shall have fair notice of the standards before an evaluation process begins. Since 15.1 defines "evaluation" as either a periodic 52 53 evaluation or performance review, FAC's proposed exemption rule would be fully 54 compliant with the spirit and letter of 15.3. 55 This item was approved by FAC in May 2014 but was tabled in the Executive Committee. 56 Now in AY 14/15, FAC has given to consideration to a memo from CFA (September 11, 57 2014), which reiterated its opposition to the FAC model. CFA emphasized CBA 12.2 when 58 it asserted: 59 When tenure-track faculty are hired, they are hired into a career path. They are 60 notified of the "evaluation criteria and procedures in effect at the time of his/her initial appointment" (12.2). Tenure-track faculty are thereby provided 61 62 the standards by which they will be retained, tenured, and promoted for the 63 duration of their career with the university. 64 65 This does not mean that evaluation criteria and procedures may not be revised. The CBA acknowledges that they are revisable and, thus, states that the faculty 66 67 unit employee "must be advised of any changes to those criteria and procedures 68 prior to the commencement of the evaluation process" (12.2, 15.3). 69 70 CFA concluded: 71 The CBA does not address whether, upon revision or adoption of new RTP 72 criteria and procedures, tenure-track faculty must be given the opportunity to 73 "opt in" to vs. to "opt out" of said standards. CFA recommends that faculty be 74 given the opportunity to "opt in" because, unlike with "opting out," revised or 75 new criteria and procedures are not automatically imposed upon the faculty 76 member who was initially hired under different standards. Imposition would

represent a violation of the faculty member's rights under 12.2.

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78 Since an "opt-in" model is not required by the CBA, the question is whether this would be 79 helpful, fair, feasible, etc. FAC has discussed the model CFA recommends. Like the FAC 80 model, if it were passed, it would be fair in the sense that it does not appear to 81 contravene the CBA and it would be clearly stated for all to see. However, FAC does not 82 believe that an "opt-in" model is helpful because it would in effect say that new or 83 substantively changed department/college/equivalent RTP standards apply to no one, 84 unless one has opted in. FAC also believes that the opt-in model would not be very 85 feasible because it would require paperwork be submitted for each faculty member that 86 opted in (hopefully a large number) whereas in the FAC opt-out model, paperwork would 87 only be required for the (hopefully few) who seek an exemption. FAC is informed by the university RTP policy which addresses department RTP standards 88 89 in three locations: 90 University RTP Policy (I.B.5.d.): "This procedures document does not specify 91 standards. Each Department may develop its own standards, including guidance 92 on criteria in that unit..."; 93 94 University RTP Policy (IV.A.1.) "Faculty shall be evaluated in accordance with the 95 Unit 3 CBA as well as standards approved for their Departments or equivalent 96 units (when such standards exist), standards approved by their 97 College/Library/School/SSP-AR..."; 98 99 University RTP Policy (IV.B.5.a.) "A Department of equivalent unit may develop 100 standards for the evaluation of faculty members of that Department or 101 equivalent unit." 102 103 FAC believes these articles basically encourage departments to create standards. 104 Further, FAC believes that tenure-track faculty and tenured faculty collaborating to 105 create or modify department standards is not a matter of "imposition" but rather a 106 process that supports faculty in the evaluation process and contributes to clear and fair 107 evaluation by PRCs and other evaluators. FAC has created the following article based on 108 the above approved university policy. Because neither the CBA nor the University policy 109 explicitly addresses the applicability of revised RTP documents, FAC has constructed the 110 following article to be in compliance with university policy, to support tenure-line faculty 111 in the evaluation process, and to institutionalize the importance of department RTP 112 standards.

and any periodic evaluations that precede it. To restate, the feedback FAC received in

Thus, FAC recommends allowing an exemption until the next promotion/tenure review

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115 spring 2014 helped FAC see that it makes more sense to define the exemption in terms of 116 the significant reviews rather than a number of years. • For probationary faculty, who are on a "tenure clock," this allows the exemption 117 for the remaining probationary period. 118 • For tenured faculty, who undergo periodic evaluation every five years, and who 119 120 may request promotion at any time, this allows them to exempt themselves until 121 they obtain promotion. In sum, these proposed rules give all continuing tenure-track and tenured faculty the 122 123 option to exempt themselves from new/substantially changed department/college 124 (equivalent) RTP standards, which FAC believes is fair and appropriate. These proposed 125 rules would improve the situation by clearly presenting rules that apply to all tenure-

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track and tenured faculty.

Applicability of Department (or equivalent) and College (or equivalent) RTP Standards [to be added to University RTP document]

Department (or equivalent) and College (or equivalent) RTP standards express values, expectations, and/or requirements that are more specific than the university RTP document. These specific standards provide clear guidance to probationary and tenured faculty members and also provide important information to reviewers at all levels. ¹

New/significantly revised Department (or equivalent) and College (or equivalent) RTP standards apply to all probationary and tenured faculty upon the date of approval by the president, except those who exempt themselves according to the rules below.

When new or substantially revised department/college (or equivalent) RTP standards are approved, the Dean will notify all affected faculty no later than 14 days after the first day of instruction of the academic term. Faculty will be provided a copy/URL and will be informed that the new document applies to all except those who obtain an exemption.

The following rules specify who may and may not obtain an exemption:

Newly Hired Faculty (probationary or tenured) who begin work in an academic year where department or equivalent or college or equivalent RTP standards are newly created or revised **are not eligible for an exemption**. New standards will apply the subsequent academic year following appropriate notification regarding the new standards, which is required no later than 14 days after the first day of instruction of the academic term (per CBA 12.2 and 15.3).

All continuing probationary and tenured faculty **may exempt** themselves from new or substantially revised Department (or equivalent) and College (or equivalent) RTP standards through the relevant tenure/promotion/review (including PETF²). This exemption only applies for one level of review.

To be exempted, the faculty member shall submit a form to the Office of Faculty Affairs, with a copy to their Dean's office, indicating their exemption to the application of the new/significantly revised RTP standards. The form must be completed prior to the start of the first evaluation review (periodic, performance, etc.) following the approval of the new/substantially revised standards. The form will be placed in the faculty member's PAF. The faculty member must also include the completed form in each WPAF through

¹ This article does not address the situation where minor changes are made to college or department (or equivalent) RTP standards.

² What was formerly called PTPE or post tenure review was renamed "Periodic Evaluation of Tenured Faculty" (Academic Senate 4/23/14.)

their next tenure/promotion review (including PETF) along with any applicable standards.³ Once this decision has been made, it cannot be revoked.

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 $^{^{3}}$ The WPAF checklist will need to be updated.

170	Exemption Form ⁴
171	This form is to be used by faculty exempting themselves from new or substantially
172	revised department/college standards. This form must be completed prior to the start of
173	the first evaluation review (periodic, performance, etc.) following the approval of the
174	new/substantially revised standards. It must be provided to the Office of Faculty Affairs,
175	with a copy to the Dean's office, to be included in the PAF. Also, the Faculty member
176	must include the completed form in each WPAF through their next tenure/promotion
177	review (including PETF), along with any applicable standards.
178	
179	By signing this form I am indicating that I will be exempt from the specific department or
180	college standards indicated below, and that the RTP standards attached to this
181	document must be used by my reviewers. I understand that this exemption only applies
182	for one level of review and will expire following my next applicable
183	tenure/promotion/PETF review. I further understand that once this decision has been
184	made it cannot be revoked.
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186	
187	
188	Department or College RTP Standards from which I am exempt
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191	
192	Signature & Date
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195	Attachment:
196	Prior RTP standards to be used in lieu of those I am exempt from
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 $^{^{\}rm 4}\, {\rm To}$ be added as an appendix in the university RTP document.

1 FAC Rationale

FAC is updating the guidelines originally approved September 28, 2009. FAC has added two specific guidelines for format, which were devised in AY 13-14. Further, FAC has reviewed the guidelines and made improvements for clarity.

FAC has approved these guidelines and requests that the Executive Committee (1) consider them for approval and consideration by the Senate; and, (2) once the guidelines are approved by the president, will email the guidelines to all department (or equivalent) chairs and college (or equivalent) deans.

FAC points to the following sections of the university RTP document, which address "Department Standards."

University RTP Policy I.B.5.d.

- 5. Guidance on the WPAF
- d. This procedures document does not specify standards. Each Department may develop its own standards, including guidance on criteria in that unit, in accordance with the "Guidelines for Department RTP Standards" (September 28, 2009). It is the responsibility of the Candidate to seek out and understand these standards. See [I]V.A.1 and [I]V.B.5. below.

University RTP Policy IV.A.1.

A. General Principles

1. Faculty shall be evaluated in accordance with the Unit 3 CBA as well as standards approved for their Departments or equivalent units (when such standards exist), standards approved by their College/Library/School/SSP-AR, and in accordance with this policy. In case of conflict between the Department and College/Library/School/SSP-AR standards, the College/Library/School/SSP-AR shall prevail. The policies and procedures of this document are subject to Board of Trustees policies, Title 5 of the California Administrative Code, California Education Code, the Unit 3 CBA, and other applicable State and Federal Laws.

University RTP Policy IV.B.5.

- 5. Departmental Standards
- a. A Department or equivalent unit may develop standards for the evaluation of faculty members of that Department or equivalent unit.
- b. Department or equivalent unit standards shall not conflict with law or University policy. In no case shall Department standards require lower levels of performance than those required by law or University policy.
- c. Written Department or equivalent standards shall address:
- 1. Those activities that fall under the categories of Teaching Performance, Scholarly and Creative Activity, and Service;
 - 2. A description of standards used to judge the quality of performance;
- 3. The criteria employed in making recommendations for retention, tenure, and promotion.

47 48 *In addition, FAC wishes to restate the importance of the fact that tenure-line faculty* 49 participate in the process of developing or editing the department RTP standards, by 50 which they and their tenure-line department colleagues are to be evaluated. FAC 51 intends that these guidelines will assist tenure-line faculty in the process of developing 52 or editing the department RTP standards. FAC reaffirms that its fundamental focus is to review department RTP standards for compliance and not for content. 53 54 55 56 **Guidelines for Department RTP Standards** Approved by the Academic Senate 5/6/2009 57 58 Approved by the President 9/28/09 59 FAC 338-08 60 61 62

63	I.	Depai	tment RTP Standards"
64 65		A.	A "standard" is a reference point or formalized expectation against which progress can be measured for retention, tenure, and promotion.
66 67 68		B.	Faculty have a right to clearly articulated performance expectations. Departmental RTP standards provide consistency in guiding tenure-track faculty in the preparation of their WPAFs.
69 70		C.	"Department" refers to units that are departments or an equivalent unit.
71 72 73 74		D.	Department RTP Standards educate others outside of the discipline, including deans, university committees, and the provost, with respect to about the practice and standards of a particular department/discipline/field.
75 76 77 78		E.	Departments must respect the intellectual freedom of their faculty by avoiding standards that are too prescriptive. Department standards should be as brief as possible with emphasis on the unique nature of the department.
79 80 81		F.	All Department RTP Standards shall conform to the CBA and University and College RTP Documents. Department or equivalent unit standards shall not conflict with law, CBA or University policy.
82 83 84 85		G.	The "Department RTP Standards" document shall contain the elements of the department RTP standards described below and shall not repeat the CBA, university and/or College, or include department-specific advice.
86		H.	Approval Process for All-Department RTP Standards
87 88 89 90			Standards shall must be approved by a simple majority of all tenure-track faculty within a department and then approved by the college/school/library and the Academic Senate before any use in the RTP decisions.
91	II.	Eleme	ents of the "Department RTP Standards" Document
92		A.	<u>Formatting</u>
93 94			1. <u>Include a Table of Contents at the beginning of the document that lists each section</u>
95 96 97			 In section headers, refer to three areas of evaluation in the terms used in the university RTP document: Teaching (or Professional Performance)

98 99 100		Research/Creative ActivityService	
101 102 103 104 105 106	В.	Introduction <u>Section</u> The following principles should be addressed in an opening section that includes a brief discussion of the department's philosophy we respect to the RTP process. <u>Department RTP Standards shall</u> :	
107 108 109		1. Briefly explain the Department's philosophy with respect RTP.	<u>to</u>
110 111 112 113		2. Reflect on the department, college, and/or university mission, and values statements and Explain how they apply the dDepartment's RTP expectations. relate to the college university mission.	' to
114 115 116 117		3. <u>Explain Hhow does</u> the department views the expected distribution or value of the three required areas: teaching research/creative activity and service?	ī در
118 119 120 121 122 123 124		4. There should be both evaluative and developmental aspethis process. How are faculty expected to use the RTP pro Explain head does the department supports faculty development through the processes for retention and promotion, including both evaluative and development aspects.?	
125 126 127 128		5. Is there Identify any applicable accrediting body and expl how accreditation pertains to the RTP process. that needs taken into account?	
129 130 131 132 133 134 135 136		6. How Explain how does the department recognizes distinct disciplinary practices, innovation, and unusual exceptions contributions, e.g. teaching first-year students, mentoring majors, supervising undergraduate research, teaching in graduate programs, using particularly innovative or challenging types of pedagogy? A general statement may made here with some specifics in each area below.	<u>al</u> 5
137 138	<u>C.</u>	Main Section Department RTP Standards shall:	

139 140		1.	Address activities that fall under the categories of Teaching or Professional Performance, Scholarly/Creative Activity and
141			Service:
142			<u>557 77551</u>
143		2.	Describe the standards used to judge the quality of
144			performance.
145			perrormanco.
146		3.	Describe the criteria employed in making recommendations
147		<u> </u>	for retention, tenure, and promotion.
148			a. For the three areas where faculty are evaluated, explain the
149			standards for
150			3141144114451451
151		<u>4.</u>	Address the different developmental periods (either in a
152			separate section or as a part of the three sections):
153			a. Periodic Evaluation
154			b. Performance/Retention Review
155			c. Tenure and/or Promotion to Associate Professor
156			d. Promotion to Professor
157			e. Post Tenure Periodic Evaluation of Tenured Faculty
158			<u></u>
159		Addr	ress the standards for the different developmental periods either
160			separate section or throughout the three sections below.
161			
162	D.	Thes	se guidelines include multiple examples of topics , found in the
163			ons below, to which a department may want to write a discipline
164			ific standard. Only the most relevant or important topics should
165		_	ddressed in the department standards. Departments may
166			ider topics not listed.
167		1. T	'eaching
168		a	J
169			learning.
170		b	List the most important department priorities in terms of
171			teaching. In addition to discussion of what is valued in
172			teaching, include a statement about expectations emphasized
173			in or unique to the department with respect to teaching. Such
174			expectations may include, but are not limited to, descriptions
175			of:
176		a	. Workload in terms of WTUs, contact hours, and/or FTES
177			Types of courses included in a typical semester faculty
178			assignment
179			- Classroom teaching
180			- Laboratory teaching
181			- Studio teaching

d. Describe the difference in teaching expectations for undergraduate versus graduate courses, if applicable. e. Describe the value the department places on participation in curriculum development (e.g. course, program, etc.). f. Describe department approaches to support excellent teaching. 208 2. Professional Performance (For Faculty with Non-Teaching Assignments, such as Librarians, SSPARs, etc.) a. Describe department priorities and values in professional performance b. List the most important department priorities in terms of professional performance. In addition to discussing what is valued in professional performance, include a statement about expectations emphasized in or that are unique to the department with respect to professional performance. Such expectations may include, but are not limited to, descriptions of:	182			- Clinical teaching
- Supervision of field work, independent research, graduate research and theses, and library research last graduate research and theses, and library research last distance learning distance learning and supervision of teaching and graduate assistants - Pedagogical tools typically used or expected in the department - Independent study students/courses - Department approaches to support excellent teaching performance. Include specific expectations, citing the College document if necessary, rather than repeating the list. At a minimum, include expectations with respect to the following: - Student evaluations. How many are required and how are they evaluated? - Syllabi: Are there unique department expectations for syllabi? d. Describe the difference in teaching expectations for undergraduate versus graduate courses, if applicable Describe the value the department places on participation in curriculum development (e.g. course, program, etc.) Describe department approaches to support excellent teaching Professional Performance (For Faculty with Non-Teaching Assignments, such as Librarians, SSPARs, etc.) - Describe department priorities and values in professional performance - List the most important department priorities in terms of professional performance. In addition to discussing what is valued in professional performance, include a statement about expectations may include, but are not limited to, descriptions of:	183			- Seminar courses
graduate research and theses, and library research Teaching modality, e.g. on-campus, off-site, on-line, distance learning Training and supervision of teaching and graduate assistants Pedagogical tools typically used or expected in the department Independent study students/courses Independent study students/courses Independent study students/courses Department approaches to support excellent teaching performance. Include specific expectations, citing the College document if necessary, rather than repeating the list. At a minimum, include expectations with respect to the following: Student evaluations. How many are required and how are they evaluated? Syllabi: Are there unique department expectations for syllabi: Syllabi: Are there unique department expectations for undergraduate versus graduate courses, if applicable. Describe the value the department places on participation in curriculum development (e.g. course, program, etc.). Describe department approaches to support excellent teaching. Professional Performance (For Faculty with Non-Teaching Assignments, such as Librarians, SSPARs, etc.) Describe department priorities and values in professional performance List the most important department priorities in terms of professional performance. In addition to discussing what is valued in professional performance, include a statement about expectations emphasized in or that are unique to the department with respect to professional performance. Such expectations may include, but are not limited to, descriptions of:	184			 Undergraduate versus graduate courses
- Teaching modality, e.g. on-campus, off-site, on-line, distance learning - Training and supervision of teaching and graduate assistants - Pedagogical tools typically used or expected in the department - Independent study students/courses - Department approaches to support excellent teaching - Describe the types of evidence used to examine teaching performance. Include specific expectations, citing the College document if necessary, rather than repeating the list. At a minimum, include expectations with respect to the following: - Student evaluations. How many are required and how are they evaluated? - Syllabi: Are there unique department expectations for syllabi? - Syllabi: Are there unique department expectations for undergraduate versus graduate courses, if applicable Describe the value the department places on participation in curriculum development (e.g. course, program, etc.) Describe department approaches to support excellent teaching Describe department priorities and values in professional performance - Describe department priorities and values in professional performance Describe department priorities in terms of professional performance. In addition to discussing what is valued in professional performance, include a statement about expectations emphasized in or that are unique to the department with respect to professional performance. Such expectations may include, but are not limited to, descriptions of:	185			 Supervision of field work, independent research,
distance learning Training and supervision of teaching and graduate assistants Pedagogical tools typically used or expected in the department Independent study students/courses Department approaches to support excellent teaching performance. Include specific expectations, citing the College document if necessary, rather than repeating the list. At a minimum, include expectations with respect to the following: Student evaluations. How many are required and how are they evaluated? Syllabi: Are there unique department expectations for syllabi? d. Describe the difference in teaching expectations for undergraduate versus graduate courses, if applicable. e. Describe the value the department places on participation in curriculum development (e.g. course, program, etc.). f. Describe department approaches to support excellent teaching. Professional Performance (For Faculty with Non-Teaching Assignments, such as Librarians, SSPARs, etc.) a. Describe department priorities and values in professional performance List the most important department priorities in terms of professional performance. In addition to discussing what is valued in professional performance, include a statement about expectations emphasized in or that are unique to the department with respect to professional performance. Such expectations may include, but are not limited to, descriptions of:	186			graduate research and theses, and library research
- Training and supervision of teaching and graduate assistants - Pedagogical tools typically used or expected in the department - Independent study students/courses - Department approaches to support excellent teaching - Describe the types of evidence used to examine teaching performance. Include specific expectations, citing the College document if necessary, rather than repeating the list. At a minimum, include expectations with respect to the following: - Student evaluations. How many are required and how are they evaluated? - Syllabi: Are there unique department expectations for syllabi? d. Describe the difference in teaching expectations for undergraduate versus graduate courses, if applicable Describe the value the department places on participation in curriculum development (e.g. course, program, etc.). f. Describe department approaches to support excellent teaching Professional Performance (For Faculty with Non-Teaching Assignments, such as Librarians, SSPARs, etc.) a. Describe department priorities and values in professional performance - Describe department priorities in terms of professional performance. In addition to discussing what is valued in professional performance, include a statement about expectations emphasized in or that are unique to the department with respect to professional performance. Such expectations may include, but are not limited to, descriptions of:	187			 Teaching modality, e.g. on-campus, off-site, on-line,
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assistants Pedagogical tools typically used or expected in the department Independent study students/courses Department approaches to support excellent teaching performance. Include specific expectations, citing the College document if necessary, rather than repeating the list. At a minimum, include expectations with respect to the following: Student evaluations. How many are required and how are they evaluated? Syllabi: Are there unique department expectations for syllabi? d. Describe the difference in teaching expectations for undergraduate versus graduate courses, if applicable. e. Describe the value the department places on participation in curriculum development (e.g. course, program, etc.). f. Describe department approaches to support excellent teaching. Professional Performance (For Faculty with Non-Teaching Assignments, such as Librarians, SSPARs, etc.) a. Describe department priorities and values in professional performance b. List the most important department priorities in terms of professional performance. In addition to discussing what is valued in professional performance, include a statement about expectations emphasized in or that are unique to the department with respect to professional performance. Such expectations may include, but are not limited to, descriptions of:	189			 Training and supervision of teaching and graduate
department Independent study students/courses Department approaches to support excellent teaching c. Describe the types of evidence used to examine teaching performance. Include specific expectations, citing the College document if necessary, rather than repeating the list. At a minimum, include expectations with respect to the following: Student evaluations. How many are required and how are they evaluated? Syllabi: Are there unique department expectations for syllabi? d. Describe the difference in teaching expectations for undergraduate versus graduate courses, if applicable. e. Describe the value the department places on participation in curriculum development (e.g. course, program, etc.). f. Describe department approaches to support excellent teaching. Professional Performance (For Faculty with Non-Teaching Assignments, such as Librarians, SSPARs, etc.) a. Describe department priorities and values in professional performance b. List the most important department priorities in terms of professional performance. In addition to discussing what is valued in professional performance, include a statement about expectations emphasized in or that are unique to the department with respect to professional performance. Such expectations may include, but are not limited to, descriptions of:	190			
department - Independent study students/courses - Department approaches to support excellent teaching - Describe the types of evidence used to examine teaching - Department if necessary, rather than repeating the College - Describe the difference in teaching with respect to the following: - Student evaluations. How many are required and how are - they evaluated? - Syllabi: Are there unique department expectations for - syllabi? - Syllabi: Are there unique department expectations for - undergraduate versus graduate courses, if applicable Describe the value the department places on participation in - curriculum development (e.g. course, program, etc.) Describe department approaches to support excellent teaching Describe department approaches to support excellent teaching Professional Performance (For Faculty with Non-Teaching - Assignments, such as Librarians, SSPARs, etc.) - Describe department priorities and values in professional - performance - Describe department priorities in terms of - professional performance. In addition to discussing what is - valued in professional performance, include a statement about - expectations emphasized in or that are unique to the - department with respect to professional performance. Such - expectations may include, but are not limited to, descriptions - of:	191			 Pedagogical tools typically used or expected in the
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210 211 212 213 214 215 216 217 218 218 21	208	2.	Pro	ofessional Performance (For <u>Faculty with</u> Non-Teaching
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expectations emphasized in or <u>that are</u> unique to the department with respect to professional performance. Such expectations may include, but are not limited to, descriptions of:	214			
department with respect to professional performance. Such expectations may include, but are not limited to, descriptions of:	215			
expectations may include, but are not limited to, descriptions of:	216			
218 of:				
	219			

220221222223224225226	 Workload in terms of assignment of responsibility Types of professional duties included in a typical faculty assignment Supervision of staff and/or student assistants Pedagogical tools typically used in the department Departmental approaches to support excellent professional performance
227 228 229 230	c. Describe the types of evidence used to examine professional performance. Include specific expectations, citing the Library/SSPAR document if necessary, rather than repeating the list.
231 232	d. Describe the value the department places on participation in program development
233 234	e. Describe the value the department places on contributions to student learning across the curriculum
235 236	f. Describe departmental approaches to support excellent professional performance
237	3. Research/Creative Activity
238 239	 Describe department priorities and values in research/creative activity.
240 241 242	 Describe the department's research/creative activity standards within the context of the discipline (i.e. regionally, nationally, globally).
243 244 245 246 247	c. List the most important department priorities in terms of research/creative activity. Describe the specific types of research which are most valued in the department and/or the field. Cite the lists in the College RTP document, if necessary, rather than repeating the entire lists.
248 249 250	d. How should the faculty member describe the contributions of research when multiple authors are present? Are there expectations with regard to lead authorship?
251 252	e. How d <u>D</u> oes the department expect research to be integrated into teaching? <u>If yes, how?</u>
253 254 255 256 257	f. What are the major challenges that faculty face in terms of their research/creative activity in your department? Are there limitations that may be relevant for the faculty's progress in research in this discipline?

258	4. Ser	vice
259 260	a.	Describe the department priorities and values in service contributions to the Department, College and University.
261 262 263 264 265 266 267 268 269 270 271 272 273 274 275 276	b.	List the most important department priorities in terms of service. In addition to discussing what is valued in service, include a statement about expectations emphasized in or unique to the department with respect to service. Such expectations may include, but are not limited to: • Internal service activities—Department, College, University. • Membership or offices held on committees or task forces • Leadership or administrative activities • Special assignments, initiatives • External service activities • Service to profession/professional organizations • Membership, offices held, organizing events or programs, special assignments
277 278 279		Professional consulting (gratis only)Service awards and special recognition
280 281 282 283	C.	Does the Department have specific expectations in terms of documentation of service other than accurate listing in the comprehensive CV? (Please not that submitting letters from committee chairs is not considered best practice.)

1		CSUSM ACADEMIC SENATE
2		Officer and Chair Course Release Funds
3		DRAFT Guiding Principles
4		
5 6	1.	Each year, the Academic Senate builds into its operating budget a sum sufficient to award course releases to the Senate Officers and Standing Committee Chairs (hereafter, "members").
7 8	2.	In the interest of shared governance, the academic units are requested to ensure that these funds are not redirected to a use other than those described below.
9 10	3.	The number of course releases provided to each member is determined by the Senate Officers in the fall of each year, following the final allocation of budgets by the Provost's Office.
11 12	4.	The dollar amount of a course release is based upon information provided by the Provost's Office and reflects the current cost of replacement faculty hired to teach a three-unit course.
13 14 15 16	5.	The number of course releases provided to each member is based upon best knowledge concerning the projected workload for that member in that academic year. To inform such decisions, the Officers may periodically survey the members concerning actual time spent in the discharge of their Senate duties.
17 18 19	6.	Course release funds are transferred annually to the member's academic unit for the purpose of "buying out" that member's time (i.e., to release the member from a part of their teaching load so as to provide time to pursue their Senate duties). They are not stipends.
20 21 22	7.	In the case of non-teaching members (e.g. Library), the funds are intended to provide some reduction in the member's regular workload (e.g. hiring assistants) so as to provide time to pursue their Senate duties.
23 24 25 26	8.	If any of the course release funds cannot be used to release that member's time (e.g., too few units as in the case of co-chairing, left-over units, unable to cancel classes, etc.), it is intended that the funds will be used to provide a reduction in the member's regular workload (e.g., by hiring a teaching or research assistant).
27 28	9.	If the funds cannot be used to reduce the member's regular workload, it is intended that the funds will be used for the member's professional development.
29 30 31	10.	In the exceptional case when the funds cannot be used to reduce the member's regular workload, or be used for the member's professional development, that portion will be returned to the Academic Senate Office.
32 33 34	11.	The Senate Chair is compensated for work performed during summer, winter, and spring breaks. For this work, the Chair is engaged as a Special Consultant during non-academic days and is paid the equivalent of a course release pursuant to principle 3 above.

Potential instructors:	
What faculty selection p	process will be used?
	costs:
Possible grant sources:_	
	considerations needed for the program to be successful:
What instructional facilit	ties will be needed:
□ on campus	off-campus
f partnering with any ot	ther organizations, provide the following information:
Name of partner:	Contact person:
Phone:	Email:
Signature/date of propos	al author:
Department Chair signat	ture/date:
Dean or designee signatu	ures/dates:
Forwarded to EL Dean o	College or designee signature/date:
	EL
Approval Signature/date	e of Vice Provost for Academic Affairs
J	of Associate Vice President for ????
	y Accreditation Liaison Officer to WASC – Signature/date – if appropriat

Program Name:

B. ANTICIPATED REVENUES

	Yr 1	Yr 2	Yr 3	Y 4	Yr 5
FY	2	0 20	25	25	25
SOPH		0 18	18	22	22
JUNIOR	1	0 15	32	32	35
SENIOR		0 10	15	32	32
TOTAL	3	0 63	90	111	114
FTES	26.0	0 54.60	78.00	96.20	98.80

Revenue from enrollment growth \$104,000 \$218,400 \$312,000 \$384,800 \$395,200

Total

Planning Assumptions

- 1. 10% attrition from FY to SOPH
- 2. 5% attrition from SOPH to JUNIOR
- 3. By Yr 5, program at steady state
- 4. FTES assumes average unit load of 13 units undergrad.
- 5. Under normal budgetary conditions, Academic Affairs receives approx. \$4,000 per FTES. Might require UBC request.

^{*}Revenue from external sources

^{*}Please explain in the P-form narrative

"Tips" for Completing a Successful Program Proposal ~ Revised October 2014~

These "**Tips**" are designed to assist campuses as they prepare proposals for both internal campus and Chancellor's Office review and approval. They are meant to clarify areas from the CSU Degree Program Proposal Template that may need additional explanation. They are also meant to provide examples of response formats to guide proposal writers. If the suggestions are followed, the likelihood of receiving a positive outcome is greatly enhanced.

The "**Tips**" below address <u>items 3 through 9</u> in the Proposal Template, as these areas generally require more detailed and/or more complex responses. <u>All "**Tips**" are *italicized* and <u>directly relate to the prompt indicated</u>. Please note that some prompts in the template do not have "**Tips**." This is generally because the prompt itself is self-explanatory. However, if additional clarification is needed to complete any of the sections, please do not hesitate to contact the office of Academic Programs and Faculty Development at the Chancellor's Office for assistance.</u>

3. Program Overview and Rationale

a. Rationale, including a brief description of the program, its purpose and strengths, fit with institutional mission, and a justification for offering the program at this time. A comprehensive rationale also explains the relationship between the program philosophy, design, target population, and any distinctive pedagogical methods.

The first sentence should describe the proposed program clearly and succinctly. The description will address the nature of the program itself and include its purpose and strengths. For example, "This program is designed to . . ." or "The purpose of this program is to . . ." Focus on describing content knowledge, in other words, what will candidates learn while in this program? What unique features does this program have that will draw candidates to apply and ultimately enroll? Overall, at the end of the program, what knowledge, skills, and dispositions will graduates possess when they graduate from the program?

The rationale also requires a statement of how the program fits with the institutional mission. Simply stating "This programs fits with the institutional mission" is not sufficient. Instead, state the actual mission statement of the institution and describe in several sentences how the program fits, complements, augments, or extends the mission. Then, provide a justification for offering the program at this time. The justification is critical as it forms the basis of the argument for requesting approval to offer the proposed program.

b. Proposed catalog description, including program description, degree requirements, and admission requirements. For master's degrees, please also include catalog copy describing the culminating experience requirement(s).

In three separate sections 1) provide the proposed catalog description (the copy prospective candidates will view), 2) all degree requirements (including prerequisites), including catalog number, course title, and number of units, and 3) admission requirements/criteria.

4. Curriculum

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a. These program proposal elements are required:

- Institutional learning outcomes (ILOs)
- Program learning outcomes (PLOs)
- Student learning outcomes (SLOs)

Describe outcomes (also sometimes known as goals) for the 1) institution, 2) program, and for 3) student learning. Institutional learning outcomes (ILOs) typically highlight the knowledge, skills, and dispositions all students are expected to have upon graduating from an institution of higher learning. Program learning outcomes (PLOs) highlight the knowledge, skills, and dispositions students are expected to know as program graduates. PLOs are more narrowly focused than ILOs. Student learning outcomes (SLOs) clearly convey the specific and measureable knowledge, skills, and/or behaviors expected and guide the type of assessments to be used to determine if the desired the level of learning has been achieved.

<u>Institutional learning outcomes (ILOs)</u> typically highlight the knowledge, skills, and dispositions all students are expected to have upon graduating from an institution of higher learning. ILOs are stated very broadly and generally reflect the overall philosophy of the institution; they communicate the fundamental values the university intends to transmit.

ILOs are usually constructed by university committees or task forces. They are also sometimes called university goals, mission, or values statements. However, for purposes of degree program proposals, the Chancellor's Office is aligning all language to match WASC assessment language which uses institutional learning outcomes, ILOs.

It is beneficial to examine ILOs at the beginning of the program development process to make sure program and student learning outcomes will be progressively more narrow extensions of the university outcomes.

Examples of institutional learning outcomes (ILOs):

Graduates of CSUEB will be able to:

- think critically and creatively and apply analytical and quantitative reasoning to address complex challenges and everyday problems;
- communicate ideas, perspectives, and values clearly and persuasively while listening openly to others:

- apply knowledge of diversity and multicultural competencies to promote equity and social justice in our communities;
- work collaboratively and respectfully as members and leaders of diverse teams and communities;
- act responsibly and sustainably at local, national, and global levels;
- demonstrate expertise and integration of ideas, methods, theory and practice in a specialized discipline of study

<u>Program learning outcomes</u> (PLOs) typically highlight the knowledge, skills, and dispositions all students are expected to have upon graduating from their major program. Program learning outcomes are broadly stated but should not be so broad as to be considered grandiose or unreasonable. More than seven program outcomes tend to be unwieldy and difficult to assess adequately. Program outcomes are best written with a focus on the student and the characteristics of an ideal program graduate.

Example of a program learning outcome (PLO):

Biological Science program graduates will 1) possess relevant biologic knowledge/information, 2) consistently analyze and apply this knowledge, and 3) model life-long learning and advocacy in the field.

Student learning outcomes (SLOs) have become the standard in program development as a result of research in educational and pedagogical theory. Student learning outcomes clearly state the specific and measureable knowledge, skills, and/or behaviors that display and verify learning has occurred. Key characteristics of student learning outcomes include 1) clarity, 2) specificity, (meaning worded with active verbs stating observable behaviors) and, 3) measurability. Every student learning outcome should be directly aligned with and related to one or more program learning outcomes. Overall, learning outcomes are clear and assessable statements that define what a student is able to do after completing all program coursework.

<u>Constructing Student Learning Outcomes</u>: Using Bloom's Taxonomy of Educational Objectives is an extremely useful tool for creating meaningful student learning outcomes. The chart below indicates the level of performance using the Taxonomy. Effective programs utilize all levels of the taxonomy with the majority of cognitive outcomes focused on levels 4, 5, and 6 for both undergraduate and graduate program. For graduate programs, it is especially important to have a higher concentration of outcomes constructed at the top three levels.

Bloom's Taxonomy Levels (lowest to highest levels of learning)

	6. Evaluation: To judge and assess quality
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141	Examples of Student Learning Outcomes:
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143	The examples listed below have been developed using various levels of Bloom's Taxonomy
144	of Educational Objectives and applied to various disciplines (adapted from Stanford
145	University, Assessment website)
146	oniversity, rissessmente websites,
147	Physical and Biological Sciences:
148	Students will apply critical thinking and analytical skills to solve scientific data sets.
149	Students will apply the scientific method to solve problems.
150	Students will demonstrate written, visual, and/or oral presentation skills to communicate
151	scientific knowledge.
152	
153	Languages and Literature:
154	Students will apply critical terms and methodology in completing a literary analysis
155	following the conventions of standard written English.
156	French students will demonstrate oral competence with suitable accuracy in
157	pronunciation, vocabulary, and language fluency.
158	French students will accurately read and translate French texts.
159	
160	Mathematics:
161	Students will apply algorithmic techniques to solve problems and obtain valid solutions.
162	Students will judge the reasonableness of obtained solutions.
163	
164	Humanities and Fine Arts:
165	Students will critique and analyze works of art and visual objects.
166	Students will identify musical elements, take them down at dictation, and perform them at
167	sight.
168	Students will be communicate both orally and verbally about music of all genres and styles
169	in a clear and articulate manner.
170	
171	Social Sciences:
172	Students will test hypotheses and draw correct inferences using both quantitative and
173	qualitative analysis.
L74	Students will evaluate theory and critique research within the discipline.
175	
176	Business
177	Students will work in groups and display professional business standard disposition as part
178	of an effective team.
179	Students will recognize and diagnose accounting problems.
180	
181	(Sample student learning outcomes are adapted from Stanford University assessment support website and
182	Fresno City College Student Learning Outcome Handbook)
183	www.stanford.edu/dept/pres-provost/irds/assessment/downloads/CLO.pdf

1. Knowledge: To know and remember

4. Analysis: To identify parts and relationships
5. Synthesis: To create something new from parts

3. Application: To apply knowledge

2. Comprehension: To understand, interpret, and compare

Each of the above examples use action verbs to indicate what the student must be able to do. Each outcome is also measurable.

The table below provides some examples of verbs to consider when constructing student learning outcomes at each level of Bloom's Taxonomy.

Sample action verbs at each level of Bloom's Taxonomy to assist in creating observable and assessable program Student Learning				
Outcomes				
Knowledge	define, describe, identify, outline, select			
Comprehension	classify, discuss, distinguish, estimate, infer, summarize			
Application	apply, compute, illustrate, interpret, prepare, solve,			
	write			
Analysis	sis analyze, compare, contrast, criticize, differentiate,			
	model			
Synthesis	categorize, construct, design, generalize, reconstruct,			
	synthesize			
Evaluation	appraise, argue, defend, evaluate, judge, justify,			
	interpret, support			

The verbs listed above represent just a fraction of those contained at each level. There are many online examples with expanded lists of appropriate verbs. Program Proposal writers are encouraged to seek more examples directly online for more information.

Additional Possible resources:

Bloom, B. S. (1984). *Taxonomy of educational objectives Book 1: Cognitive domain.* Boston, MA: Addison-Wesley.

Marzano, R. J. & Kendall, J. S. (2006). *The new taxonomy of educational objectives.* Thousand Oaks, CA: Corwin Press.

Please note: The information required in "a" above can be answered using the information required in the tables in "b" below.

b. These program proposal elements are required:

- Comprehensive assessment plan addressing all assessment elements;
- Matrix showing where student learning outcomes are introduced (I), developed (D), and mastered (M)

Include plans for assessing institutional, program, and student learning outcomes. Key to program planning is creating a comprehensive assessment plan addressing multiple elements, including strategies and tools to assess student learning outcomes, (directly related to overall institutional and program learning outcomes). Constructing an assessment matrix, showing the relationship between

all assessment elements, is an efficient and clear method of displaying all assessment plan components.

Creating a curriculum map matrix, identifying the student learning outcomes, the courses where they are found, and where content is "Introduced," "Developed," and "Mastered" insures that all student learning outcomes are directly related to overall program goals and represented across the curriculum at the appropriate times. Assessment of outcomes is expected to be carried out systematically according to an established schedule.

1. Comprehensive Assessment Plan

The comprehensive assessment plan should identify a) institutional learning outcomes (or goals), b) overarching program learning outcomes, c) corresponding student learning outcomes, d) courses where student learning outcomes are assessed, e) assessment activities, f) suggested assessment tools - what type of tool will be used to score/evaluate the activity, g) assessment schedule - how often the SLOs will be assessed, h) how the assessment data/findings will be reported, i) designated personnel to collect, analyze, and interpret student learning outcome data, j) program data/findings dissemination schedule, k) anticipated strategies on how outcome data will be used to "close the loop."

There are multiple ways this information can be presented. Charts, tables, and/or diagrams are always helpful. The example below offers a BASIC format only, yet provides a sequential and developmental picture of every component in the assessment plan. Graphically displaying ILOs, PLOs and SLOs on a matrix effectively shows the unifying thread between all outcome levels. Showing a direct line relationship between outcome levels also demonstrates how SLOs are linked to the general overall operation of the campus. Proposal writers are encouraged to experiment in order to display evidence as clearly and creatively as possible.

Sample Template: Comprehensive Assessment Plan

а	b	С	d	e	f	g	h	i	j	k
ILOs	PLOs	SLOs	Courses (Where SLOs are assessed)	Assessment activities (to measure each SLO)	Suggested assessment tools	Assessment schedule – how often SLOs will be assessed	How will data/ findings be reported?	Designated personnel to collect, analyze, and interpret student learning outcome data	Program data/ findings dissemination schedule	Anticipated closing the loop strategies

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2	,	Ψ Π	1 C			0 . 6 1				1	
Ζ:) Z	^Exam	ples of	Assessmer	it Activities:	Ouiz, final ex	xam, present	ation, proie	ect, performa	ince, observatio	ons.

*Examples of Assessment Activities: Quiz, final exam, presentation, project, performance, observations, classroom response systems, computer simulated tasks, analytical paper, case study, portfolio, critique, policy paper, qualifying or comprehensive examination, project, thesis, dissertation and many others.

**Examples of Assessment Tools: Rubrics (that produce scores based on established criteria – can be used with

most activities listed above), documentation of value added score gains, checklists, point system based on specific criteria, etc.

***Examples of ways to report assessment data: As <u>percentages</u> of all who "passed" at the 70% level? Number/Percentage of those scoring above 4.0/5.0 on an assignment assessment rubric? Number/percentage who scored at a designated level according to a standard rubric? Instructor observational narrative, analysis, and report? Another method?

These examples provide only a sampling of the many ways student learning outcomes can be assessed. Assessments should be directly related to the outcome desired, easily scored, and clearly and succinctly articulated so that students know exactly what is expected of them.

There are no hard and fast rules regarding the number of Program Learning Outcomes. However too many become difficult to manage and track. The best assessment plans and the data produced should be meaningful, manageable, and measurable.

It is expected that assessments will be refined or changed as a program develops and matures. It is also understood that SLOs can be assessed in several courses. In graduate degree programs, if an assessment to measure a program SLO occurs outside of a course setting, (ie. Comprehensive exam or exam through an outside accrediting agency), please indicate. This matrix is designed to provide a starting point in the program/student outcome assessment process.

<u>2. Curriculum Mapping Matrix</u> - Evidence of where the content related to the learning outcomes is Introduced. Developed, and Mastered in required courses.

Below are two sample matrices/templates showing the relationship between required program courses, student learning outcomes, and where program content related to each outcome is Introduced, Developed, and Mastered.

Curriculum Mapping Matrix (Sample #1)

(Where are SLOs Introduced, Reinforced, and Applied at an Advanced Level)?

	COURSE # XXX	COURSE # XXX	COURSE # XXX	COURSE # XXX	COURSE # XXX
					ΛΛΛ
SLO 1					
SLO 2					
SLO 3					
SLO 4					
SLO 5					
SLO 6					
SLO 7					

Place an I, R, or A in each cell above to indicate where the program content is Introduced, Reinforced, and/or Applied at an Advanced Level. It is understood that there will be many more courses than indicated here in the sample table. Please make sure to include all program required courses (including actual course numbers/designations) on the matrix and indicate I, R, or A for each Student Learning Outcome.

Iı	Curricu Where is progra ntroduced (I), Reinforced (m con	tent, 1	meas	surec	l by				
		Student Learning Outcomes Te a b c d e f g								
UNITS	Course Number and Title						f			
								-		
								1		
								1		
								+		
	ETC.									
	1210	<i>I =</i>	Intro	duced	1					
			Reinf							
			Appli	ed at	an A	dvan	iced			
		Lev	rel							
	learning outcomes state the s rs that display and verify lear					ole k	now	ledge, sł		
	learning outcomes:									
a. b.										
C.										
d.										
e.										
f. g.										
~										

320	Please indicate the total number of units proposed for the program and indicate whether they
321	are semester or quarter units.

d. Include a justification for any baccalaureate program that requires more than 120-semester units or 180-quarter units. Programs proposed at more than 120 semester units will have to provide either a Title 5 justification for the higher units or a campus-approved request for an exception to the Title 5 unit limit for this kind of baccalaureate program.

Every attempt should be made to design the curriculum efficiently to meet the Title 5 requirement limiting program units to 120/180. This could involve program learning outcome revisions, extensive curriculum content analysis, or a re-examination and realignment with accreditation agency required outcomes, for example.

- e. If any formal options, concentrations, or special emphases are planned under the proposed major, identify and list the required courses. Optional: You may propose a CSU degree program code and CIP code for each concentration that you would like to report separately from the major program.
- f. List all requirements for graduation, including electives, for the proposed degree program, specifying course catalog numbers, course titles, total units required for completion of the degree, major requirements, electives, and prerequisites or corequisites (ensuring there are no "hidden prerequisites that would drive the total units required to graduate beyond the total reported in 4c above). Include proposed catalog descriptions of all new courses.

This information is best presented in a table format with multiple columns so that the exact courses required to complete this degree are clearly presented and easy to read. Be sure to include the complete title of the course along with the other required information.

*For graduate program proposals, identify whether each course is a graduate or undergraduate offering.

Required Courses for C	Graduatio	n				
Catalog #	Title	Units	Major Reqmt.? (Y/N)	Pre Req. or Co Req.? (Y/N)	Elective (Y/N) (For grad programs only, G or UG)	New Course (Y/N)
Total Units Required for Completion Catalog Description of A Courses:						

g. List any new courses that are: (1) needed to initiate the program and (2) needed during the first two years after implementation. Include proposed catalog descriptions for new courses. For graduate program proposals, identify whether each new course would be at the graduate-level or undergraduate-level.

New course information should match the information presented in "f" above. Only a list of the new courses and the proposed catalog descriptions are required for this section.

h. Attach a proposed course-offering plan for the first three years of program implementation, indicating likely faculty teaching assignments.

In table format, list the courses to be offered each year of the program. Indicate in which semester or quarter the courses will be offered and who might teach the course.

i. For master's degree proposals, include evidence that program requirements conform to the minimum requirements for the culminating experience, as specified in Section 40510 of Title 5 of the California Code of Regulations.

Title 5 states that all master's degree programs must have a culminating experience. Programs can include any one of the following three options: 1) a thesis, 2) a project, or 3) comprehensive examination. Be sure to indicate which type of culminating experience will be required. If a thesis or project, sufficient narrative should address the research skills required to meet the culminating experience requirements.

- j. For master's degree proposals, cite the corresponding bachelor's program and specify whether it is (a) subject to accreditation and (b) currently accredited.
- k. For graduate degree programs, specify admission criteria, including any prerequisite coursework.

List all admission criteria to the program as well as any prerequisites that must be completed before formal acceptance into the program. The criteria should match the catalog description in 3b above.

l. For graduate degree programs, specify criteria for student continuation in the program.

Describe the academic criteria that must be met in order for a student to remain in the program.

m. For undergraduate programs, specify planned provisions for articulation of the proposed major with community college programs.

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n. Describe advising "roadmaps" that have been developed for the major.

For this section, a table or chart providing several options for students to follow that include which classes to take and when to take them for all years while enrolled in the program is helpful. This will assist students to stay on track to graduate in a timely manner.

Example:

Prograi	m Name - Ad	vising Roadn	nap - Reco	mmended C	ourse
Sequen	ce	_			
Freshm	an Year (xx เ	ınits)			
Fall	Units	Summer	Units	Spring	Units
	Total:		Total:		Total
Sophom	ore Year (xx	units)	•	•	
Fall	Units	Summer	Units	Spring	Units
	Total:		Total:		Total
Junior Y	ear (xx units)	1	•	•
Fall	Units	Summer	Units	Spring	Units
	Total:		Total:		Total
Senior 1	Year (xx units	.)	<u> </u>	- 1	•
Fall	Units	Summer	Units	Spring	Units
	Total:		Total:		Total
	I	I		Total	
				Units:	

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Master's degree program proposals

Accreditation Note:

If subject to accreditation, establishment of a master's degree program should be preceded by national professional accreditation of the corresponding bachelor's degree major program.

accreditation request (including the WASC Substantive Change process).

o. Describe how accreditation requirements will be met, if applicable, and anticipated date of

418 Fast-track proposals

Fast-track proposals cannot be subject to specialized accreditation by an agency that is a member of the Association of Specialized and Professional Accreditors unless the proposed program is already offered as an authorized option or concentration that is accredited by an appropriate specialized accrediting agency.

5. Societal and Public Need for the Proposed Degree Major Program

a. List of other California State University campuses currently offering or projecting the proposed degree major program; list of neighboring institutions, public and private, currently offering the proposed degree major program.

How many CSU campuses offer this program? How many of these campuses are in Southern California? Please identify the three CSU campuses closest to CSUSM currently offering or planning to offer the same degree program. Provide a list of at least three other pubic (outside the CSU system) or private institutions in California also offering the program, emphasizing those programs in the immediate region. If there are no other campuses offering the same program or if there less than three, please indicate.

b. Describe differences between the proposed program and programs listed in Section 5a above.

The most efficient way to respond to this prompt is to make a side-by-side comparison of courses offered in the proposed program against those offered in the other programs listed in 5a above. Highlight those courses in the proposed program that are different from the others. Add on a brief narrative if needed to further explain how the proposed program is different.

c. List of other curricula currently offered by the campus that are closely related to the proposed program.

Investigate if there are other programs on the campus offered via any format (self support, online, program in other departments, etc.) that are similar in content and/or purpose to the proposed program. Make a side-by-side comparison chart of the courses in each.

d. Describe community participation, if any, in the planning process. This may include prospective employers of graduates.

List all who participated in the planning/development of the program and their professional credentials.

e. Provide applicable workforce demand projections and other relevant data.

In order to respond to this prompt, use government statistics or other credible evidence to show the demand for graduates trained in the curricula offered in this program. The key to completing this section successfully is the strength and the type of evidence provided.

Note: Data Sources for Demonstrating Evidence of Need

APP Resources Web http://www.calstate.edu/app/resources.shtml

464 US Department of Labor, Bureau of Labor Statistics

465 <u>California Labor Market Information</u>466 Labor Forecast

6. Student Demand

a. Provide compelling evidence of student interest in enrolling in the proposed program. Types of evidence vary and may include national, statewide, and professional employment forecasts and surveys; petitions; lists of related associate degree programs at feeder community colleges; reports from community college transfer centers; and enrollments from feeder baccalaureate programs, for example.

The evidence of student interest must be specific and compelling. Please include as many pieces of solid evidence as possible that students will indeed enroll in the program. Student petitions gathered over several semesters, employment forecasts from reputable agencies, and increased enrollments over time in the related field at feeder institutions are just a few examples of strong and compelling evidence.

National disciplinary organizations often collect data on student interest in the discipline. You may use information from the relevant national organization/association to discuss the trajectory of student interest in and demand for this program. Is there evidence (ie., numbers of programs or numbers of majors and/or degrees conferred in this area) that the proposed program represents a growing area of student interest? Does the national organization identify any trends that might indicate an increase in interest in this field in the future?

If the nature of the program indicates a feasibility study is advisable, please provide one.

b. Identify how issues of diversity and access to the university were considered when planning this program. Describe what steps the program will take to insure ALL prospective candidates have equitable access to the program. This description may include recruitment strategies and any other techniques to insure a diverse and qualified candidate pool.

c. For master's degree proposals, the number of declared undergraduate majors and the degree production over the preceding three years for the corresponding baccalaureate program, if there is one.

d. Describe professional uses of the proposed degree program.

Include a description of how a graduate of the program will be able to use the degree in the professional world. What specific jobs or employment opportunities will be available for possible employment?

e. Specify the expected number of majors in the year of initiation and three years and five years thereafter. The expected number of graduates in the year of initiation, and three years and five years thereafter.

Here, proposers are asked to hazard a 'guess' about the numbers of majors expected in the proposed program. There are a number of ways to make an educated guess about what to expect. Proposers can look at the experiences of programs at other CSUs, especially at CSUs that are similar to CSUSM in size, student demographics and/or regional attributes. Finding out how big these programs are and whether or not major numbers have been increasing over the past five years at these institutions should help proposers set realistic expectations for the program at CSUSM. If the proposed program is unique to the CSU, other institutions, especially if they are similar to CSUSM might also provide data about what to expect. Or, proposers might look closely at and work with faculty at CSUSM's primary feeder institutions to identify what programs there are likely to prepare students to complete a major in the proposed area and to predict how many might come to CSUSM if the proposed program is approved.

7. Existing Support Resources for the Proposed Degree Major Program

Note: Sections 7 and 8 should be prepared in consultation with the campus administrators responsible for faculty staffing and instructional facilities allocation and planning. A statement from the responsible administrator(s) should be attached to the proposal assuring that such consultation has taken place.

a. Faculty who would teach in the program, indicating rank, appointment status, highest degree earned, date and field of highest degree, professional experience, and affiliations with other campus programs. For master's degrees, include faculty publications or curriculum vitae. Note: For all proposed graduate degree programs, there must be a minimum of five full-time faculty members with the appropriate terminal degree. (Coded Memo EP&R 85-20)

Please provide a complete listing of all proposed faculty who would teach in the program. Be sure to provide information addressing all areas requested.

b. Describe facilities that would be used in support of the proposed program

If existing space and facilities will be used to support the program, include a brief description of the type of space and facilities that will be utilized. This might include a listing of the number and types of classrooms, labs, or off campus facilities.

c. Provide evidence that the institution provides adequate access to both electronic and physical library and learning resources.

The library should provide a report on the resources currently available to support the program. This might include counts and holdings of hard copies of books and periodicals and also a listing of the appropriate data bases and online resources that are held by the library to support the program.

d. Describe available academic technology, equipment, and other specialized materials currently available.

Provide a listing of the applicable technology, equipment and any other materials utilized to support the program. Depending on the discipline, examples might include computer labs

(including iPads, other tablets, Smartphones, etc.), distance learning capabilities, SKYPE software, video production equipment, etc.

8. Additional Support Required

Note: If additional support resources will be needed to implement and maintain the program, a statement by the responsible administrator(s) should be attached to the proposal assuring that such resources will be provided.

a. Describe additional faculty or staff support positions needed to implement the proposed program.¹

Using the curriculum plan created for 4i, identify the estimated additional costs for tenure track and lecturer faculty FTEF needed for the program and for any additional FTE staff required to support the program.

- b. Describe the amount of additional lecture and/or laboratory space required to initiate and to sustain the program over the next five years. Indicate any additional special facilities that will be required. If the space is under construction, what is the projected occupancy date? If the space is planned, indicate campus-wide priority of the facility, capital outlay program priority, and projected date of occupancy. Major capital outlay construction projects are those projects whose total cost is \$610,000 or more (as adjusted pursuant to Cal. Pub. Cont. Code §§ 10705(a); 10105 and 10108).²
- c. Include a report written in consultation with the campus librarian which indicates any necessary library resources not available through the CSU library system. Indicate the commitment of the campus to purchase these additional resources.³
- d. Indicate additional academic technology, equipment, or specialized materials that will be (1) needed to implement the program and (2) needed during the first two years after initiation. Indicate the source of funds and priority to secure these resource needs.⁴
- e. Provide spreadsheets that capture both the overall total costs of the program and the anticipated resources the program might bring to the campus.

Addressing items 1-4 should provide some idea of the total costs of the program. For planning purposes, it is important to assess these costs in relation to the additional revenues that the program will generate for the campus. The spreadsheets below provide

¹ Include additional faculty lines needed to support the course offerings indicated in 4.i and 4.o. Indicate whether any external funds are expected to support faculty lines.

² Contact Planning, Design and Construction for assistance in answering questions about space that is under construction or being planned. Indicate whether any external funds are expected to support construction of facilities. ³ This should follow directly from the Library report in 7.c.

⁴ Information technology and academic computing needs should follow directly from the IITS report in 7.d. Additional specialized equipment and materials that will be needed should be addressed here.

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628 629 630 some examples of what these spreadsheets might look like.

Spreadsheet A is an example of a new program and its projected costs based on the curriculum plan created for 4i as well as the costs for things such as space renovation, equipment purchase and replacement and ongoing library support.

Spreadsheet B is an example of how to use projections about expected enrollment to estimate the revenue a new program might bring to a campus. Ideally, a program's revenue should exceed its cost. If cost exceeds revenue, please give a rationale for why the campus should encumber the cost.

9. Self-Support Programs

- a. Confirm that the proposed program will not be offered at places or times likely to supplant or limit existing state-support programs.
- b. Explain how state-support funding is either unavailable or inappropriate.
- c. Explain how the program is different, in one or more of the following ways, from state-supported campus offerings operating on campus:
 - i. Primarily designed for career enrichment or retraining
 - ii. Program location is significantly removed from state-supported campus facilities
 - iii. The program client group receives educational or other services at a cost beyond what could be reasonably provided under state support.

For self-support programs, please provide information on the per-unit cost to students and the total cost to complete the program (in a addition to the required cost)

1 **CSUSM Degree Program Proposal Template** 2 **Revised October 2014** 3 4 1. Program Type (Please specify any from the list below that apply—delete the 5 others) 6 7 a. State-Support 8 b. Self-Support 9 c. Delivery Type: Fully face to face, full online, or hybrid program 10 d. Fast Track (bachelor's or master's only; not already on campus academic plan) 11 e. <u>Pilot</u> (bachelor's or master's only; not already on campus academic plan) 12 f. Pilot Conversion 13 g. New Program 14 h. Proposal Revision (updating a previously reviewed proposal) 15 16 2. Program Identification 17 18 a. Campus 19 20 b. Full and exact degree designation and title (e.g. Master of Science in Genetic 21 Counseling, Bachelor of Arts with a Major in History). 22 23 c. Date the Board of Trustees approved adding this program projection to the 24 campus Academic Plan. 25 d. Term and academic year of intended implementation (e.g. fall 2014). 26 27 28 e. Total number of units required for graduation. This will include all requirements 29 (and campus-specific graduation requirements), not just major requirements. 30 31 f. Name of the department(s), division, or other unit of the campus that would 32 offer the proposed degree major program. Please identify the unit that will have 33 primary responsibility. 34 35 g. Name, title, and rank of the individual(s) primarily responsible for drafting the 36 proposed degree major program. 37 38 h. Statement from the appropriate campus administrative authority that the 39 addition of this program supports the campus mission and will not impede the 40 successful operation and growth of existing academic programs as well as 41 statement on budget plan. 42

- i. Any other campus approval documents that may apply (e.g. curriculum committee approvals).
 - j. Please specify whether this proposed program is subject to WASC Substantive Change review. The campus may submit a copy of the WASC Sub-Change proposal in lieu of this CSU proposal format.
 - k. Optional: Proposed Classification of Instructional Programs and CSU Degree Program Code

Campuses are invited to suggest one CSU degree program code and one corresponding CIP code. If an appropriate CSU code does not appear on the system-wide list at: http://www.calstate.edu/app/resources.shtml, you can search CIP 2010 at http://nces.ed.gov/ipeds/cipcode/Default.aspx?y=55 to identify the code that best matches the proposed degree program. The Classification of Instructional Programs (CIP) is a National Center for Education Statistics (NCES) publication that provides a numerical classification and standard terminology for secondary and postsecondary instructional programs. The CSU degree program code (based on old HEGIS codes) and CIP code will be assigned when the program is approved by the Chancellor.

3. Program Overview and Rationale

- a. Provide a rationale, including a brief description of the program, its purpose and strengths, fit with institutional mission, and a justification for offering the program at this time. A comprehensive rationale also explains the relationship between the program philosophy, design, target population, and any distinctive pedagogical methods.
- b. Provide the proposed catalog description, including program description, degree requirements, and admission requirements. For master's degrees, please also include catalog copy describing the culminating experience requirement(s).
- **4. Curriculum** (These requirements conform to the revised 2013 WASC Handbook of Accreditation)
 - a. These program proposal elements are required:
 - Institutional learning outcomes (ILOs)
 - Program learning outcomes (PLOs)
 - Student learning outcomes (SLOs)

Describe outcomes (also sometimes known as goals) for the 1) institution, 2) program, and for 3) student learning. Institutional learning outcomes (ILOs) typically highlight the knowledge, skills, and dispositions all students are

expected to have upon graduating from an institution of higher learning. Program learning outcomes (PLOs) highlight the knowledge, skills, and dispositions students are expected to know as program graduates. PLOs are more narrowly focused than ILOs. Student learning outcomes (SLOs) clearly convey the specific and measureable knowledge, skills, and/or behaviors expected and guide the type of assessments to be used to determine if the desired the level of learning has been achieved.

b. These program proposal elements are required:

- Comprehensive assessment plan addressing all assessment elements;

 Matrix showing where student learning outcomes are introduced (I), developed (D), and mastered (M)

Include plans for assessing institutional, program, and student learning outcomes. Key to program planning is creating a comprehensive assessment plan addressing multiple elements, including strategies and tools to assess student learning outcomes, (directly related to overall institutional and program learning outcomes). Constructing an assessment matrix, showing the relationship between all assessment elements, is an efficient and clear method of displaying all assessment plan components.

Creating a curriculum map matrix, identifying the student learning outcomes, the courses where they are found, and where content is "Introduced," "Developed," and "Mastered" insures that all student learning outcomes are directly related to overall program goals and represented across the curriculum at the appropriate times. Assessment of outcomes is expected to be carried out systematically according to an established schedule.

c. Indicate total number of units required for graduation.

d. Include a justification for any baccalaureate program that requires more than 120-semester units or 180-quarter units. Programs proposed at more than 120 semester units will have to provide either a Title 5 justification for the higher units or a campus-approved request for an exception to the Title 5 unit limit for this kind of baccalaureate program.

e. If any formal options, concentrations, or special emphases are planned under the proposed major, identify and list the required courses. Optional: You may propose a CSU degree program code and CIP code for each concentration that you would like to report separately from the major program.

f. List all requirements for graduation, including electives, for the proposed degree program, specifying course catalog numbers, course titles, total units required for completion of the degree, major requirements, electives, and prerequisites or

133 co-requisites (ensuring there are no "hidden prerequisites that would drive the 134 total units required to graduate beyond the total reported in 4c above). Include 135 proposed catalog descriptions of all new courses. 136 137 g. List any new courses that are: (1) needed to initiate the program or (2) needed 138 during the first two years after implementation. Include proposed catalog 139 descriptions for new courses. For graduate program proposals, identify whether 140 each new course would be at the graduate-level or undergraduate-level. 141 142 h. Attach a proposed course-offering plan for the first three years of program 143 implementation, indicating likely faculty teaching assignments. 144 145 i. For master's degree proposals, include evidence that program requirements 146 conform to the minimum requirements for the culminating experience, as 147 specified in Section 40510 of Title 5 of the California Code of Regulations. 148 149 j. For graduate degree proposals, cite the corresponding bachelor's program and 150 specify whether it is (a) subject to accreditation and (b) currently accredited. 151 152 k. For graduate degree programs, specify admission criteria, including any 153 prerequisite coursework. 154 155 l. For graduate degree programs, specify criteria for student continuation in the 156 program. 157 158 m. For undergraduate programs, specify planned provisions for articulation of the 159 proposed major with community college programs. 160 161 n. Describe advising "roadmaps" that have been developed for the major. 162 163 o. Describe how accreditation requirements will be met, if applicable, and anticipated date of accreditation request (including the WASC Substantive 164 165 Change process). **Accreditation Note:** 166 167 *Master's degree program proposals* If subject to accreditation, establishment of a master's degree program should be 168 169 preceded by national professional accreditation of the corresponding bachelor's 170 degree major program. 171 172 *Fast-track proposals* 173 Fast-track proposals cannot be subject to specialized accreditation by an agency that is a member of the Association of Specialized and Professional Accreditors 174 175 unless the proposed program is already offered as an authorized option or 176 concentration that is accredited by an appropriate specialized accrediting 177 agency.

178 179 5. Societal and Public Need for the Proposed Degree Major Program 180 181 a. List other California State University campuses currently offering or projecting 182 the proposed degree major program; list neighboring institutions, public and 183 private, currently offering the proposed degree major program. 184 185 b. Describe differences between the proposed program and programs listed in 186 Section 5a above. 187 188 c. List other curricula currently offered by the campus that are closely related to 189 the proposed program. 190 191 d. Describe community participation, if any, in the planning process. This may 192 include prospective employers of graduates. 193 194 e. Provide applicable workforce demand projections and other relevant data. 195 196 Note: Data Sources for Demonstrating Evidence of Need 197 APP Resources Web http://www.calstate.edu/app/resources.shtml 198 US Department of Labor, Bureau of Labor Statistics 199 California Labor Market Information 200 **Labor Forecast** 201 202 6. Student Demand 203 a. Provide compelling evidence of student interest in enrolling in the proposed 204 program. Types of evidence vary and may include national, statewide, and 205 professional employment forecasts and surveys; petitions; lists of related 206 associate degree programs at feeder community colleges; reports from 207 community college transfer centers; and enrollments from feeder baccalaureate programs, for example. Also include enrollment figures from comparable 208 209 institutions that offer the proposed major. 210 211 b. Identify how issues of diversity and access to the university were considered when planning this program. Describe what steps the program will take to 212 213 insure ALL prospective candidates have equitable access to the program. This 214 description may include recruitment strategies and any other techniques to 215 insure a diverse and qualified candidate pool. 216 217 c. For master's degree proposals, cite the number of declared undergraduate 218 majors and the degree production over the preceding three years for the 219 corresponding baccalaureate program, if there is one. 220

d. Describe professional uses of the proposed degree program.

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e. Specify the expected number of majors in the initial year, and three years and five years thereafter. Specify the expected number of graduates in the initial year, and three years and five years thereafter. Please provide a spreadsheet (see spreadsheet discussed in 7e) that describes projected enrollments for five years.

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7. Existing Support Resources for the Proposed Degree Major Program

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Note: Sections 7 and 8 should be prepared in consultation with the campus administrators responsible for faculty staffing and instructional facilities allocation and planning. A statement from the responsible administrator(s) should be attached to the proposal assuring that such consultation has taken place.

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a. List faculty who would teach in the program, indicating rank, appointment status, highest degree earned, date and field of highest degree, professional experience, and affiliations with other campus programs. For master's degrees, include faculty publications or curriculum vitae. Note: For all proposed graduate degree programs, there must be a minimum of five full-time faculty members with the appropriate terminal degree. (Coded Memo EP&R 85-20)

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b. Describe facilities that would be used in support of the proposed program.

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c. Provide evidence that the institution provides adequate access to both electronic and physical library and learning resources.

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d. Describe available academic technology, equipment, and other specialized materials.

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e. Please provide a spreadsheet that matches the enrollment projections described in 6e. Use the spreadsheets in Appendix A and fill in this program's information.

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8. Additional Support Resources Required

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Note: If additional support resources will be needed to implement and maintain the program, a statement by the responsible administrator(s) should be attached to the proposal assuring that such resources will be provided.

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a. Describe additional faculty or staff support positions needed to implement the proposed program.

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b. Describe the amount of additional lecture and/or laboratory space required to initiate and to sustain the program over the next five years. Indicate any additional special facilities that will be required. If the space is under construction, what is the projected occupancy date? If the space is planned,

indicate campus-wide priority of the facility, capital outlay program priority, and projected date of occupancy. Major capital outlay construction projects are those projects whose total cost is \$610,000 or more (as adjusted pursuant to Cal. Pub. Cont. Code §§ 10705(a); 10105 and 10108).

- c. Include a report written in consultation with the campus librarian which indicates any necessary library resources not available through the CSU library system. Indicate the commitment of the campus to purchase these additional resources.
- d. Indicate additional academic technology, equipment, or specialized materials that will be (1) needed to implement the program and (2) needed during the first two years after initiation. Indicate the source of funds and priority to secure these resource needs.

9. Self-Support Programs

- a. Confirm that the proposed program will not be offered at places or times likely to supplant or limit existing state-support programs.
- b. Explain how state-support funding is either unavailable or inappropriate.
- c. Explain how the program is different, in one or more of the following ways, from state-supported campus offerings operating on campus:
 - i. Primarily designed for career enrichment or retraining
 - ii. Program location is significantly removed from state-supported campus facilities
 - iii. The program client group receives educational or other services at a cost beyond what could be reasonably provided under state support.
- d. For self-support programs, please provide information on the per-unit cost to students and the total cost to complete the program (in addition to the required cost recovery budget elements listed earlier in this document).

Resolution on Revision to Routine Curricular Flow for the Academic Senate of 1 **California State University San Marcos** 2 3 Oct. 10, 2014 RESOLVED, that the Academic Senate of California State University San Marcos adopt the 4 5 routine flow of C-2 and P-2 forms as outlined below. RESOLVED, that this resolution be sent to the Colleges and to the Chair of each College 6 7 Curriculum Committee. 8 9 **RATIONALE:** 10 With the goal of maintaining a thorough review of the curriculum while streamlining the review process, UCC proposes the following standard review: 11 Following careful review by the College Curriculum Committee, with signatures required from 12 both the Committee Chair and the Associate Dean, C-2 forms that are not associated with a 13 new program and all P-2 forms will move on to Academic Programs for further review by the 14 UCC Chair and the AVP of Academic Programs. Should the changes be deemed 'not 15 substantive', the curriculum will be placed onto a UCC consent calendar. Should the changes be 16 deemed 'substantive', the curriculum will be placed in the UCC queue for review. 17 This change coincides with the introduction of the new electronic C-form. It is hoped that this 18 new version will eliminate the need for some of the review currently taking place at UCC. 19 20 The proposal involves a phase-in process as follows: 21 1) AVP Academic Programs and UCC Chair train the College Curriculum Committees on the 22 review process and what is expected. Fall, 2014 2) Current curriculum in the queue is reviewed to either be sent back to the Colleges or 23 24 proceed to UCC for Consent Calendar. Winter, 2014-15 3) Start process in Spring, 2015, hopefully coinciding with the introduction of the new 25 electronic C-form. 26 27 4) Review the process during the transitional period on curriculum that has been passed. UCC Spring 2015 and Fall 2015 28 5) Make recommendations to the Senate EC on any revisions needed. Fall, 2015 29 30

Student Course Grade Appeals

Definition: Provides a means for students to seek redress of complaints regarding-grades.

Authority: California State University San Marcos Faculty Ethics Policy, and Executive Order 1037.

Scope: The purpose of the Student Course-Grade-Appeals Policy and Procedures shall be to enable students to seek redress of complaints about course grade(s) (hereafter referred to as "grade appeal"). A grade appeal arises when circumstances prevent assignment of an earned course grade *or* cause an assigned course grade to be questioned by a student. This procedure shall also be available for the resolution of grade appeals alleging inappropriate application to the student of any other rules or policies of California State University San Marcos. The burden of proof shall rest on the student seeking redress.

Procedure

I. Preamble

The California State University San Marcos Student Course Grade Appeal Policy acknowledges the rights of students and faculty as expressed in "Joint Statement of Rights and Freedoms of Students" drafted by the American Association of University Professors, the United States National Student Association, the Association of American Colleges, the National Association of Student Personnel Administrators, and National Association of Women Deans and Counselors in 1967, and the rights of ail members of the campus as outlined in the California State University San Marcos Faculty Ethics policy, Executive Order 1037 states that "faculty have the sole right and responsibility to provide careful evaluation and timely assignment of appropriate grades" and that, "in the absence of compelling reasons, such as instructor or clerical error, prejudice or capriciousness, the grade assigned by the instructor of record is to be considered final" (p. 7).

II. Purpose

The purpose of the Student Course Grade Appeal Policy and Procedures shall be to enable students to seek redress of complaints about a course grade (hereafter referred to as "grade appeal). A grade appeal arises when circumstances prevent assignment of an earned grade or cause an assigned grade to be questioned by a student. This procedure shall also be available for the resolution of grade appeals alleging inappropriate application to the student of any other rules or policies of California State University San Marcos.

III. Terms and Definitions

Throughout this document, the words, "shall," "will," and "must" refer to mandatory (required) actions. The words, "may" and "should" refer to discretionary actions (i.e., recommended or voluntary, but not required). The word "dean" refers to the dean or his/her designee (referring to the dean of the college in which the student is filing an appeal). The word "principals" refers to the student appellant and the instructor respondent.

Page 45 of 59

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IV. Jurisdiction

This policy applies solely to students' appeals of assigned course grade. Separate grievance policies and procedures have been established for discrimination and harassment grievances. Students wishing to initiate a grievance against an administrator, faculty or staff member because of discrimination on the basis of sex, race, color, national origin, age, disability, veteran status, religion, or sexual orientation are advised to obtain written instructions on the filing of such grievances from the Office of Human Resources and Equal Opportunity or the Office of the

53 Dean of Students.

Separate policies and guidelines also exist for complaints involving Greek social service organizations or individual members of a Greek Organization. These policies and guidelines may be found in the Greek Handbook available in the Office of **Student life and Leadership**Student and Residential Life

v. Membership

A. Committee Structure

Membership of the Student Grade Appeals Committee (SGAC) shall consist of:

- Three students (two undergraduate, one graduate) to be named under procedures established by the Associated Students Incorporated (ASI), Student members serving on this committee must be regular students in good standing, have at least junior status, and have a minimum of 30 units completed at CSUSM. Student alternates will be named as needed; see section V.E.
- Four faculty members and four faculty member alternates selected by the Academic Senate. All faculty members of the committee and all faculty alternates must hold tenured appointments.

The Chair shall be elected yearly from the faculty membership of the committee.

B. Chair's Duties

The Chair is non-voting except in cases of a tied vote. The Chair shall be the administrative officer of the committee. The duties of the office shall include arranging for appropriate times and places of committee meetings and hearings; informing committee members of the committee's standing meeting time and place, and the time and place of any hearings; informing in writing all interested parties of the times and places of committee meetings or hearings which they are requested to attend and supplying them with a statement of the grade appeal; informing all other interested parties that an appeal is pending; securing and distributing to the committee written material appropriate for its consideration; arranging for the recording of committee proceedings; maintaining committee records; and informing in writing all interested parties of the recommendations of the committee.

C. Service of Alternates

Alternates shall be called upon as necessary to fill permanent or temporary vacancies (see section IV.E., "Vacancies."). Alternates shall serve on the committee as full voting members for grade appeal grievances.

D. Terms of Service and Continuation

The term of service on the SGAC shall run from June 1 to May 31. All committee members/ alternates shall serve two-year staggered terms, from June to May. All student members shall serve one-year terms. Committee members may serve consecutive terms of service.

The members who begin hearing an appeal shall continue as a panel for that appeal until it reaches resolution, unless a member is unable to continue or is no longer eligible to serve. In the event that a particular grade appeal extends beyond May 31, the members hearing that particular grade appeal shall continue with that appeal until the committee's decision is rendered.

E. Vacancies

1. Permanent vacancies

When a permanent vacancy on the committee occurs mid-term, the Chair of the committee shall request a replacement by one of the faculty alternates or, in the case of students, through an appointment made by ASI. The replacement shall have full voting rights for the remaining term of office of the original committee member.

2. Temporary vacancies

If a member of the committee is from the same immediate department or program or has a close personal relationship with the student making the appeal, that member shall not participate in the appeal process for that specific grade appeal. (That is, the member must recuse him/herself.) When, for good cause, a committee member cannot consider a particular grade appeal, or if the committee identifies a conflict of interest, an alternate, with full voting rights, shall be appointed to serve in his/her place for the specific grievance. In addition, a student appellant shall have the right to have one member of the committee replaced with an alternate member for any reason within two academic days prior to the committee's first review of the appeal. An alternate faculty member shall be selected by the Chair of the committee. An alternate student member shall be appointed by ASI.

F. Quorum and Voting

The quorum (which must include at least one student member) for holding meetings and making grade appeal recommendations shall be a majority of the seated members of the SGAC. A majority of members in attendance, including at least two faculty members, is required to make a grade appeal recommendation. Only members of the committee who have reviewed the documents submitted and heard all testimony elicited during the hearing on a grade appeal may vote on the grade appeal.

G. Confidentiality

To protect all parties involved, all participants shall maintain confidentiality to the maximum extent possible at every level of the appeal process. A breach of confidentiality is a breach of ethics, code of conduct, and FERPA.

No member of the committee shall discuss personal and/or pertinent information relating to a specific grade appeal with any persons who are non-committee members except at the request of the committee as part of the hearing processes defined in this document. This shall not preclude notification of proper authorities by the Student Grade Appeal Committee in the event that the committee perceives the safety of any person or property to be in jeopardy.

No member of the committee shall discuss personal and/or pertinent information relating to a specific grievance with any of the principals throughout the course of the investigation and following the recommendation of the committee except at the request of the committee and/or at a hearing.

Communication Guidelines: All documentation and recommendations relating to individual grade appeals shall be marked and handled "confidential," and are only for the use of those directly involved in the grade appeal (interested parties). All records relevant to an individual grade appeal shall be appropriately maintained for three years in locked file drawers located in the Academic Senate Office and then shredded (for physical records), or in a secure electronic location and then destroyed (for electronic records). Members of the committee shall not discuss the facts of any grade appeal through electronic mail, such discussion must occur when the SGAC convenes.

Notifications and other procedural correspondence may be conducted electronically.

VI. Grade Appeal Process

Students who wish to avail themselves of the grade appeal process may obtain information and assistance from the Office of the Dean of Students, from the Associated Students, Inc., or their faculty advisor (as applicable).

Consultants may assist with:

- Defining the basis of the appeal using the criteria specified in this procedure;
- Explaining the options available to the student for resolving the grade dispute;
- Suggesting steps toward informal resolution;
- Completing the grade appeal form process (advice and critique) and compiling supporting documentation.

Consultants are expressly prohibited from writing students' grade appeals or supporting documentation.

A. Informal Process Deadlines

178 The deadlines for completing the informal appeal process shall be as follows:

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For courses taken during

Deadline for completion:

Previous fall semester 187

March 15

Previous spring and summer semester

October 15

A good faith *effort* to settle a dispute must be made before filing a formal grade appeal. Even after an appeal is filed, efforts to resolve the dispute by informal means should continue. SGAC Chair may facilitate the resumption of the informal appeal.

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In order to seek resolution before the formal grade appeal filing deadline, students should begin the informal resolution process as soon as possible. Any grade appeal policy and procedure of a college or department is considered part of the informal process, and falls within the time restrictions as discussed in Step 1 through Step 3, below.

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1. The student must consult with the faculty member(s) involved to try to reach an agreement. If the faculty member does not respond or if the student is unable to reach agreement in a reasonable length of time, keeping in mind the filing deadline, then the student shall proceed to step 2.

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2. The student shall consult with the person at the next level of supervision if Step 1 does not result in a satisfactory agreement. (e.g. department chair or program director). If the parties do not respond or reach agreement in a reasonable length of time, the student shall proceed to step 3.

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3. The process shall continue at the level of dean, or the administrative director of equivalent rank. If the dean does not respond or an agreement is not reached and the student wishes to pursue the appeal process, the student shall file a formal grade appeal.

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NOTE: Grade appeals involving administrators who have served as the instructor for the course should be directed to the SGAC after Step 1.

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C. Formal Process

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Formal Process should be filed on-line via the secured Student Grade Appeal Committee (SGAC) Moodle container.

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If a student decides to file a formal grades appeal should contact the academic senate coordinator for access to the secured SGAC Moodle container.

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If a student decides to file a formal grade appeal, the complete grade appeal, including (1) the 226 required informal process log, (2) letter of appeal and (3) supporting document must be uploaded to the designated places in the secured SGAC Moodle container postmarked or stamped as received

by the University's Academic Senate Office no later than March 15 (for courses taken during the 229

previous Fall semester) or October 15 (for Spring and Summer semesters). In the event ofextenuating circumstances, the Provost or designee shall be able to waive the deadline.

1. Basic Guidelines for Grade Appeals

- a. The SGAC presumes that the grade assigned is correct. It is the responsibility of the student appealing an assigned grade to demonstrate otherwise. (See CSU Exec Order 1037, p.9)
- b. Students may only appeal grade assignments on the following bases:
 - An instructor refuses to (or cannot) assign a grade;
 - The instructor is not available to review possible computational error;
 - The student believes the grade assigned is inequitable or capricious, unreflective of course performance, or inconsistent with other grade assignments in the course.
- c. The SGAC shall only recommend grade changes when a preponderance of the evidence supports the student's claim that the grade was improperly assigned, based on appeal grounds listed in paragraph (b), above.
- d. The burden of proof shall lie with the student.
- **247** 2. How to File

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- Where informal resolution falls, the student may file a formal grade appeal in writing to the
 Student Grade Appeals Committee (SGAC), stating the specific allegations and the desired
 remedy, accompanied by available documentary evidence. The grade appeal must be
 submitted by completing the (1) Informal Process Log, (2) Student Grade Appeal Form, and (3)
 Documentary Evidence the Formal Notice of Student Grade Appeal form (Appendix A) and
 uploading them via the specific link at the secured SGAC Moodle container. Students may
 obtain a formal grade appeal form at the following locations:
- 255 Office or Associated Students Incorporated
- 256 Office or the Dean of Students

3. Filing Deadline

The written grade appeal must be postmarked or stamped as received no later than March 15 for the prior fall session or October 15 for the prior Spring/Summer session. In the event of extenuating circumstances, the Provost or designee shall be able to waive the deadline.

4. Withdrawal and Termination of Formal Process

A student has the right to withdraw his/her grade appeal at any stage of the proceedings, in which case the proceedings shall terminate immediately. Efforts to resolve the dispute by informal means may continue throughout the formal process. Written notification by the appellant to the Student Grade Appeals Committee is required to terminate the proceedings.

The Student Grade Appeals Committee address is:

Student Grade Appeals Committee c/o Academic Senate Office

273 California State University San Marcos

274 San Marcos, CA 92096-0001

5. Preliminary Screening

278 Students are required to submit the log for informal process.

Upon receipt of the written-grade appeal, the Chair of the Student Grade Appeal Committee will review the grade appeal to determine if:

the Student Grade Appeals Committee has jurisdiction (See section "Purpose" and "Jurisdiction" page 1.); and the filing deadline has been met; and

the informal process, steps 1 through 3, have been completed.

If any the three above conditions have not been met, the Chair of the Student Grade Appeals Committee shall respond in writing within seven (7) calendar days to the complainant stating which conditon(s) has not been met and terminating the appeal.

If the above conditions have been met, the Chair shall send written notice of receipt of a grade appeal within seven (7) calendar days to all parties involved in the informal process. The Chair shall also provide the instructor (the person responsible for assigning the student's grade) with a complete copy of documents submitted by the student, and request that the instructor provide a written response and relevant documentation, including the course syllabus and grade roster, to the committee within ten (10) calendar days.

If the instructor identified in the appeal cannot be contacted through reasonable efforts because he/she is no longer in residence or is on leave or vacation, the committee shall provide an additional notification period not exceeding one semester. If the instructor cannot be contacted by the end of one semester it is the responsibility of other qualified faculty to review the grade (CSU Executive Order 1037, p.5). Executive Order 1037 specifies that "Qualified faculty" means one or more persons with academic training comparable to the instructor of record who are presently on the faculty at California State University San Marcos. Typically, this is the department or program chair.

6. Consideration of Grade Appeals

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Upon review of documentation from the instructor and the student, the committee Chair shall establish and distribute to the principals a timeline for resolution *of* the appeal. If additional information is needed, the committee shall use appropriate means to collect relevant data. Any party within the University community who is contacted by the Student Grade Appeals Committee Chair for information relevant to a specific appeal shall cooperate and provide full disclosure of information. This may include, but is not limited to, requesting that the instructor(s) provide academic records such as grade roster, graded materials in his/her possession and other documents such as syllabi and assignments that may be pertinent to the

317 appeal.

The SGAC may establish and consult with a panel of 2-3 faculty members knowledgeable about grading practices, teaching strategies, or classroom management. This panel of experts

shall include at least one individual from the general academic discipline or area of the course in which the disputed grade(s) occurred.

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a. The SGAC shall select the panel from a pool of faculty willing to serve as consultants, submitted by the chairs, program directors, or center directors of appropriate academic units. b. The panel shall not include a faculty member objected to by either the student or faculty member involved in the dispute. Either the student or faculty member may ask for the replacement of no more than two members of the panel. Such a request must be made in writing and within no more than seven (7) calendar days of the notification by SGAC. c. The SGAC shall make its recommendation in the grade appeal based on information received during its fact-finding, including information provided by the panel of faculty.

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7. Hearing Process

The committee shall attempt to make its recommendation on the basis of the documentation 334 335 provided by the student, the instructor, and any other parties from whom it has requested 336 information. If, by a majority vote, the committee determines a need for a hearing, the hearing process will proceed as follows: 337

The committee shall determine who will be involved in the hearing process. 338

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The committee may seek advice from a "panel of experts" from the appropriate area as noted above. 340 The committee may invite persons having information related to the grade appeal to testify in the 341

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The committee Chair shall reserve the appropriate facility and notify all parties involved of the hearing date(s) and location.

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The hearing shall be conducted according to the following standards:

- The hearing is a fact-finding/information gathering proceeding, not a judicial process.
- There shall be no confrontation or cross-examination of witnesses by instructor and the student. 349
- Only the committee and those currently providing information shall be present during that portion of the 350 351
 - The Chair shall preside at the hearing.
 - Only the committee members, including the Chair, shall ask questions.

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All hearings will be audio- or audio and video-recorded. Recordings will be available for review by the student, the instructor, and committee members in a specially supervised place. Recordings of hearings shall only be copied for Student Grade Appeal Committee recordkeeping purposes.

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> 361 Once all information has been received, including information obtained through hearings, the committee will issue a recommendation. 362

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364 8. Recommendation

365 The SGAC shall recommend one of two courses of action. Either: the original grade was properly assigned and should therefore remain on the student's record, or

the original grade was improperly assigned, and the student's work should therefore be reevaluated, and the assigned grade should be changed.

The SGAC recommendation shall go to the instructor of record, the student, the instructor's Department Chair or Program Director, the Dean of the college offering the course, the Provost, and the Office *of* Enrollment Services if a grade change is recommended. The recommendation will be transmitted within ten (10) calendar days of the completion of the committee's information gathering procedures and deliberations.

If a grade change is recommended the instructor of record shall notify the Student Grade Appeals Committee of the course *of* action taken within fourteen (14) calendar days.

CSU Executive Order 1037, p. 8, specifies that: "If the instructor of record does not assign a grade, or if he/she does not change an assigned grade when the necessity to do so has been established by appropriate campus procedure... (i.e. SGAC recommendation), it is the responsibility of other qualified faculty to do so."

Executive Order 1037 further specifies that "Qualified faculty" means one or more persons with academic training comparable to the instructor of record who are presently on the faculty at California State University San Marcos. The qualified faculty (typically the department or program chair) shall notify the SGAC of the course of action taken within fourteen (14) calendar days after receiving the SGAC's request.

9. Appeal of Violations of Procedure

 The only possible further action after the SGAC reached its recommendations is allegation of violation of procedure. Either the student or the instructor may appeal the procedure by which a decision of the SGAC was reached.

The sole basis for such an appeal shall be that the SGAC so substantially departed from the guidelines and procedures set forth herein as to have seriously prejudiced the outcome *of* the case. It is recognized that a procedurally perfect process is impossible to achieve and therefore not required to satisfy due process. It must be shown that the violation has had an actual and not merely a speculative adverse effect on the final decision of the grade appeal.

Such an appeal should be submitted to the Provost or the Provost's designee within fourteen (14) days of the SGAC's official recommendations. The Provost or the Provost's designee shall reply within fourteen (14) days of the appeal.

The Provost or the Provost's designee may:

- reject the appeal (In this case, the decision of the SGAC shall be final); or
- direct the SGAC to reconsider the case, correcting the prior error, and submit a report.

VII. Annual Reports

The SGAC Chair shall report to the President of California State University San Marcos and Academic Senate by September 1 the number and disposition of cases heard the previous academic year (see CSU Exec Order 1037, p.9).

Appendix A California State University, San Marcos Formal Notice of Student Grade Appeal

Instructions

Before completing this form, please take the time to carefully read the Student Grade Appeal Policy and Procedure, paying particular attention to the basic guidelines for grade appeals (Section V.B.l.b). Filing of Formal Process requires the following 3 documents (please save each document as a separate file. i.e. you should have a total of 3 files ready to be uploaded to the secured Moodle SGAC Moodle container).

- (1) Informal Resolution Log*
- (2) Formal Grade Appeal Form *
 - (3) Supporting Documentation.

* An electronic version of the template can be downloaded from the secured SGAC Moodle container.

Note:

- Access to (2) and (3) are prohibited until the SGAC chair has reviewed and confirmed that the Informal Process has been completed.
- Students should notify the SGAC chair via e-mail once the Informal Resolution Log has been submitted to the secured Moodle SGAC container.

After reading the policy and procedures, complete this form as thoroughly as possible. You may request assistance to complete the above 3 documents this form from the Office of the Dean of Students.

Confidentiality will be maintained in accordance with Student Grade Appeals Polley and Procedures, "Confidentiality," Section IV.G.

Once you have completed this form, place in a sealed envelope and send it to: Student Grade

448 Appeals Committee
 449 C/O Office of the Academic Senate

450 California State University, San Marcos

451 San Marcos, CA 92096 0001

(I) INFORMAL RESOLUTION LOG

Note: an electronic copy of this log is posted at the secured SGAC Moodle container. Students should download this template, filled it out and upload the filled template at the specific link in the secured SGAC Moodle container.

458			INFORMAL PROCE	ESS LOG			
459 460 461 462 463 464 465 466 467 468 469	Date of Submission Your Name Your Campus E-ma Your Phone Numbe Your Mailing Addre Semester: Course Name Course Number Instructor Name	il Address: r ss					
470 471 472	Note: According to the current Student Grade Appeal Policy, in order for the Student Grade Appeal Committee (SGAC) to accept an appeal case from the students, students have to demonstrate that they have completed the informal grade appeal process with the instructor, department chairman and Dean.						
473 474	Record of contact with (1) instructor,(2) department chair and (3) Dean should be listed in the following log table. Failure to contact all 3 of these people (instructor, department chair and dean) is considered as "informal						
475	process incomplete" and the case will be rejected.						
		Title of the	E-mail and phone number for the person you met	Conclusions from the meeting	Format of Communication (phone or E-mail)		

Date Name of the Person You Contacted (please indicate the department) Title of the Person you contacted (please indicate the department) Date Name of the Person You Contacted (please indicate the department) Title of the Person you met (phone or E-mail) Note: if E-mail, please attach scanned copy of the e-mail communications from all the persons you had contacted and submit all them as ONE SINGLE file

(2) FORMAL GRADE APPEAL FORM

 Note: an electronic copy of this log is posted at the secured SGAC Moodle container. Students should download this template, filled it out and upload the filled template at the specific link in the secured SGAC Moodle container.

Please type or print clearly Date: STUDENT INFORMATION Student ID Number: Current Address: Street City State ZIP Home Phone: Message Phone: E-Mail Address: Expected Graduation: CLASS INFORMATION Class: Semester: Title: Instructor(s): **BASIS FOR GRADE APPEAL** Check all that apply and provide evidence and documentation for each basis checked. o The instructor refuses to (or cannot) assign a grade **o** The instructor is not available to review possible computational error. The grade assigned is: o A result of an instructor or clerical error o Inequitable or capricious o Unreflective of course performance Inconsistent with other grade assignments in the course **NARRATIVE** Please provide a brief chronological description of the events and actions leading to the assignment of your grade. Please be sure to include the names of any individuals who may have relevant information. If the space provided here is insufficient, please append the entire narrative on separate page(s). EXPLANATION OF THE APPEAL For each box checked under "Basis for Appeal" please provide a brief explanation showing how the events and actions cited in your narrative compel a change in your grade. Explain each basis separately, even if this requires citing the same events more than once. If the space

provided here is insufficient, please append the entire explanation on separate pages.

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532	(3) <u>DOCUMENTARY EVIDENCE</u>					
533	Please append any documents that support your appeal (e.g., copies of your work, copies of					
534	correspondence with your instructor or other individuals involved with your appeal).					
535	Please upload ONE Adobe pdf file that includes ALL of your supporting documents					
536	for your appeal case.					
537	• Separate each document by inserting a cover page between each document.					
538	• Examples of supporting documents may include one or more of the following items:					
539	o Syllabus					
540	o Graded assignments					
541	o Graded projects					
542	o Graded quizzes, tests and exams					
543 544	 Correspondence with your instructor or other individuals involved with your appeal. 					
545 546	The following format should be used. Failure to follow the format will result in rejection of the case.					
547	Example of submitted file with 4 support documents:					
548	Note: remember to insert a cover page to separate each document.					
549	(1) Cover page with the title "Course Syllabus" [put actual syllabus here]					
550	(2) Cover page with the title "Graded Assignments" [put all graded assignments here]					
551	(3) Cover page with the title "Graded Projects" [put all graded project documentation here]					
552 553	(4) Cover page with the title "Graded quizzes, tests and exams" [put all graded quizzes, tests and exams here]					
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556	Please append any documents that support your appeal (e.g., copies of your work, copies of					
557	correspondence with your instructor or other individuals involved with your appeal). In the					
558	space below, please list the documents you have appended.					
559	DOC. NO. DATE DOCUMENT TITLE AND DESCRIPTION					
560 561	DOC. NO. DATE DOCUMENT THEE AND DESCRIPTION					
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564	REMEDY SOUGHT					
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I have received and re	ead the Student Grade Appeals Policy and Procedures, and understand what			
I am required to do in	n the Formal Grade Appeals Procedures.			
Initials				
**				
I hereby release to the Student Grade Appeals Committee all documents, including my academi records, that may be pertinent to the Committee's investigation.				
Initials				
	best of my knowledge, the information I have provided is accurate and the nding the problem are as I have described them.			
Cionatura	Date			
Signature	Date			
THE OPERATE DESCRIPTION	0.7.7.1.1.7.7.7.7.7.7.7.7.7.7.7.7.7.7.7.			
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